

Product: **Exempt**  
 Name: **WORLD RESOURCES INSTITUTE**  
 FEIN: **\*\*\*\*\*7057**

Category:

IRS Center: **Ogden**  
 e-Postmark: **8/16/2021 11:32 AM**  
 Notification:

Fiscal Year Begin Date: **10/1/2019**

Fiscal Year End Date: **9/30/2020**

eSigned:

#### Return Information

Date	Return ID	Type of Activity	Submission ID	Refund/ (Due)	Updated By	eSign Date
08/16/2021	19X:0164705-00001:V1	Upload Started	5468142021228033ee46		Heggestad,Sarah	
08/16/2021	19X:0164705-00001:V1	Released for Transmission - Validation in Progress			Heggestad,Sarah	
08/16/2021	19X:0164705-00001:V1	Ready to transmit - Validation Complete				
08/16/2021	19X:0164705-00001:V1	Transmitted to FD				
08/16/2021	19X:0164705-00001:V1	Accepted by FD on 8/16/2021				

**Return of Organization Exempt From Income Tax**  
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)  
▶ Do not enter social security numbers on this form as it may be made public.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2019**  
Open to Public  
Inspection

**A** For the **2019** calendar year, or tax year beginning **OCT 1, 2019** and ending **SEP 30, 2020**

<b>B</b> Check if applicable:  <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	<b>C</b> Name of organization WORLD RESOURCES INSTITUTE  Doing business as  Number and street (or P.O. box if mail is not delivered to street address) Room/suite 10 G STREET NE  City or town, state or province, country, and ZIP or foreign postal code WASHINGTON, DC 20002  <b>F</b> Name and address of principal officer: ANI DASGUPTA, PRES. & CEO SAME AS C ABOVE	<b>D</b> Employer identification number  52-1257057  <b>E</b> Telephone number (202) 729-7600  <b>G</b> Gross receipts \$ 298,951,406.  <b>H(a)</b> Is this a group return for subordinates? ..... <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <b>H(b)</b> Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. (see instructions)  <b>H(c)</b> Group exemption number ▶
<b>I</b> Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) ( ) ◀ (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527		
<b>J</b> Website: ▶ WWW.WRI.ORG		
<b>K</b> Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶		<b>L</b> Year of formation: 1982
<b>M</b> State of legal domicile: DE		

**Part I Summary**

<b>1</b>	Briefly describe the organization's mission or most significant activities: TO CREATE CHANGE THAT IMPROVES PEOPLE'S LIVES AND ENSURES THE NATURAL WORLD CAN THRIVE.	
<b>2</b>	Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.	
<b>3</b>	Number of voting members of the governing body (Part VI, line 1a)	25
<b>4</b>	Number of independent voting members of the governing body (Part VI, line 1b)	23
<b>5</b>	Total number of individuals employed in calendar year 2019 (Part V, line 2a)	596
<b>6</b>	Total number of volunteers (estimate if necessary)	25
<b>7a</b>	Total unrelated business revenue from Part VIII, column (C), line 12	0.
<b>7b</b>	Net unrelated business taxable income from Form 990-T, line 39	0.
<b>8</b>	Contributions and grants (Part VIII, line 1h)	158,218,478.
<b>9</b>	Program service revenue (Part VIII, line 2g)	0.
<b>10</b>	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	1,614,392.
<b>11</b>	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	-514,802.
<b>12</b>	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	159,318,068.
<b>13</b>	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	29,591,702.
<b>14</b>	Benefits paid to or for members (Part IX, column (A), line 4)	0.
<b>15</b>	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	53,435,844.
<b>16a</b>	Professional fundraising fees (Part IX, column (A), line 11e)	0.
<b>b</b>	Total fundraising expenses (Part IX, column (D), line 25) ▶ 1,241,301.	
<b>17</b>	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	37,766,295.
<b>18</b>	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	120,793,841.
<b>19</b>	Revenue less expenses. Subtract line 18 from line 12	38,524,227.
<b>20</b>	Total assets (Part X, line 16)	183,559,255.
<b>21</b>	Total liabilities (Part X, line 26)	21,165,429.
<b>22</b>	Net assets or fund balances. Subtract line 21 from line 20	162,393,826.

**Part II Signature Block**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

<b>Sign Here</b>	Signature of officer <i>Tracey Patillo</i> TRACEY PATILLO, ACTING CFO Type or print name and title	Date 8/16/2021
<b>Paid Preparer Use Only</b>	Print/Type preparer's name MARY TORRETTA	Preparer's signature <i>Mary Torretta</i>
	Date 8/16/21	Check if self-employed <input type="checkbox"/> PTIN P00847851
	Firm's name ▶ GRANT THORNTON LLP	Firm's EIN ▶ 36-6055558
	Firm's address ▶ 1000 WILSON BOULEVARD, SUITE 1400 ARLINGTON, VA 22209	Phone no. (703) 847-7500

May the IRS discuss this return with the preparer shown above? (see instructions) ☒ Yes ☐ No

**Application for Automatic Extension of Time To File an  
Exempt Organization Return**

OMB No. 1545-0047

► **File a separate application for each return.**  
 ► **Go to [www.irs.gov/Form8868](http://www.irs.gov/Form8868) for the latest information.**

**Electronic filing (e-file).** You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit [www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits](http://www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits).

**Automatic 6-Month Extension of Time.** Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

<b>Type or print</b>	Name of exempt organization or other filer, see instructions.  WORLD RESOURCES INSTITUTE	Taxpayer identification number (TIN)  52-1257057
	Number, street, and room or suite no. If a P.O. box, see instructions. 10 G STREET NE	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. WASHINGTON, DC 20002	

Enter the Return Code for the return that this application is for (file a separate application for each return) 0 1

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 990-T (corporation)	07
Form 990-BL	02	Form 1041-A	08
Form 4720 (individual)	03	Form 4720 (other than individual)	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

TRACEY PATILLO

- The books are in the care of ► 10 G STREET NE - WASHINGTON, DC 20002  
Telephone No. ► (202) 729-7600 Fax No. ►
- If the organization does not have an office or place of business in the United States, check this box ☐
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this box ☐ . If it is for part of the group, check this box ☐ and attach a list with the names and TINs of all members the extension is for.

- 1 I request an automatic 6-month extension of time until AUGUST 16, 2021, to file the exempt organization return for the organization named above. The extension is for the organization's return for:  
 ► ☐ calendar year \_\_\_\_\_ or  
 ► ☒ tax year beginning OCT 1, 2019, and ending SEP 30, 2020.

- 2 If the tax year entered in line 1 is for less than 12 months, check reason: ☐ Initial return ☐ Final return  
☐ Change in accounting period

<b>3a</b> If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	<b>3a</b>	\$	0.
<b>b</b> If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	<b>3b</b>	\$	0.
<b>c Balance due.</b> Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	<b>3c</b>	\$	0.

**Caution:** If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

**Part III Statement of Program Service Accomplishments**Check if Schedule O contains a response or note to any line in this Part III ☒ **X****1** Briefly describe the organization's mission:

WRI IS COMMITTED TO CREATING CHANGE THAT IMPROVES PEOPLE'S LIVES AND  
ENSURES THE NATURAL WORLD CAN THRIVE. (SEE SCHEDULE O)

**2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

**3** Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

**4** Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

**4a** (Code: ) (Expenses \$ 37,962,539. including grants of \$ 11,221,467. ) (Revenue \$ )  
FOOD, FOREST, WATER, AND OCEAN PROGRAM - SEE SCHEDULE O

**4b** (Code: ) (Expenses \$ 33,134,264. including grants of \$ 10,761,380. ) (Revenue \$ )  
CLIMATE PROGRAM - SEE SCHEDULE O

**4c** (Code: ) (Expenses \$ 21,306,202. including grants of \$ 7,772,442. ) (Revenue \$ )  
WRI ROSS CENTER FOR SUSTAINABLE CITIES - SEE SCHEDULE O

**4d** Other program services (Describe on Schedule O.)

(Expenses \$ 30,367,470. including grants of \$ 8,795,689. ) (Revenue \$ )

**4e** Total program service expenses **122,770,475.**

Form **990** (2019)

**Part IV Checklist of Required Schedules**

	Yes	No
<b>1</b> Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	<b>1</b> X	
<b>2</b> Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ?	<b>2</b> X	
<b>3</b> Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>	<b>3</b>	X
<b>4</b> <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	<b>4</b> X	
<b>5</b> Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>	<b>5</b>	X
<b>6</b> Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>	<b>6</b>	X
<b>7</b> Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	<b>7</b>	X
<b>8</b> Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>	<b>8</b>	X
<b>9</b> Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>	<b>9</b> X	
<b>10</b> Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i>	<b>10</b> X	
<b>11</b> If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
<b>a</b> Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	<b>11a</b> X	
<b>b</b> Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>	<b>11b</b>	X
<b>c</b> Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>	<b>11c</b>	X
<b>d</b> Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	<b>11d</b> X	
<b>e</b> Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>	<b>11e</b> X	
<b>f</b> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	<b>11f</b> X	
<b>12a</b> Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>	<b>12a</b>	X
<b>b</b> Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>	<b>12b</b> X	
<b>13</b> Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>	<b>13</b>	X
<b>14a</b> Did the organization maintain an office, employees, or agents outside of the United States?	<b>14a</b> X	
<b>b</b> Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>	<b>14b</b> X	
<b>15</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>	<b>15</b> X	
<b>16</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>	<b>16</b>	X
<b>17</b> Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>	<b>17</b>	X
<b>18</b> Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	<b>18</b>	X
<b>19</b> Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>	<b>19</b>	X
<b>20a</b> Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>	<b>20a</b>	X
<b>b</b> If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	<b>20b</b>	
<b>21</b> Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	<b>21</b> X	

**Part IV Checklist of Required Schedules** (continued)

	Yes	No
<b>22</b> Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> .....	<b>22</b>	X
<b>23</b> Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> .....	<b>23</b>	X
<b>24a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i> .....	<b>24a</b>	X
<b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? .....	<b>24b</b>	
<b>c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? .....	<b>24c</b>	
<b>d</b> Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? .....	<b>24d</b>	
<b>25a</b> <b>Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> .....	<b>25a</b>	X
<b>b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> .....	<b>25b</b>	X
<b>26</b> Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i> .....	<b>26</b>	X
<b>27</b> Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> .....	<b>27</b>	X
<b>28</b> Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions):		
<b>a</b> A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i> .....	<b>28a</b>	X
<b>b</b> A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i> .....	<b>28b</b>	X
<b>c</b> A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i> .....	<b>28c</b>	X
<b>29</b> Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> .....	<b>29</b>	X
<b>30</b> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> .....	<b>30</b>	X
<b>31</b> Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> .....	<b>31</b>	X
<b>32</b> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> .....	<b>32</b>	X
<b>33</b> Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> .....	<b>33</b>	X
<b>34</b> Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i> .....	<b>34</b>	X
<b>35a</b> Did the organization have a controlled entity within the meaning of section 512(b)(13)? .....	<b>35a</b>	X
<b>b</b> If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> .....	<b>35b</b>	X
<b>36</b> <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> .....	<b>36</b>	X
<b>37</b> Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> .....	<b>37</b>	X
<b>38</b> Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note:</b> All Form 990 filers are required to complete Schedule O .....	<b>38</b>	X

**Part V Statements Regarding Other IRS Filings and Tax Compliance**

Check if Schedule O contains a response or note to any line in this Part V

X

	Yes	No
<b>1a</b> Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable .....	<b>1a</b>	275
<b>b</b> Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable .....	<b>1b</b>	0
<b>c</b> Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? .....	<b>1c</b>	X

**Part V** Statements Regarding Other IRS Filings and Tax Compliance (continued)

	Yes	No
<b>2a</b> Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return ..... <b>2a</b> 596		
<b>b</b> If at least one is reported on line 2a, did the organization file all required federal employment tax returns? ..... <b>2b</b> X	X	
<b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) .....		
<b>3a</b> Did the organization have unrelated business gross income of \$1,000 or more during the year? ..... <b>3a</b>		X
<b>b</b> If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O ..... <b>3b</b>		
<b>4a</b> At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? ..... <b>4a</b> X	X	
<b>b</b> If "Yes," enter the name of the foreign country ► SEE SCHEDULE O See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
<b>5a</b> Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? ..... <b>5a</b>		X
<b>b</b> Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? ..... <b>5b</b>		X
<b>c</b> If "Yes" to line 5a or 5b, did the organization file Form 8886-T? ..... <b>5c</b>		
<b>6a</b> Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? ..... <b>6a</b>		X
<b>b</b> If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? ..... <b>6b</b>		
<b>7 Organizations that may receive deductible contributions under section 170(c).</b>		
<b>a</b> Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? ..... <b>7a</b> X	X	
<b>b</b> If "Yes," did the organization notify the donor of the value of the goods or services provided? ..... <b>7b</b> X	X	
<b>c</b> Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? ..... <b>7c</b>		X
<b>d</b> If "Yes," indicate the number of Forms 8282 filed during the year ..... <b>7d</b>		
<b>e</b> Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? ..... <b>7e</b>		X
<b>f</b> Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? ..... <b>7f</b>		X
<b>g</b> If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? ... <b>7g</b>		
<b>h</b> If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? <b>7h</b>		
<b>8 Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? ..... <b>8</b>		
<b>9 Sponsoring organizations maintaining donor advised funds.</b>		
<b>a</b> Did the sponsoring organization make any taxable distributions under section 4966? ..... <b>9a</b>		
<b>b</b> Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? ..... <b>9b</b>		
<b>10 Section 501(c)(7) organizations.</b> Enter:		
<b>a</b> Initiation fees and capital contributions included on Part VIII, line 12 ..... <b>10a</b>		
<b>b</b> Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities ..... <b>10b</b>		
<b>11 Section 501(c)(12) organizations.</b> Enter:		
<b>a</b> Gross income from members or shareholders ..... <b>11a</b>		
<b>b</b> Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) ..... <b>11b</b>		
<b>12a Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041? <b>12a</b>		
<b>b</b> If "Yes," enter the amount of tax-exempt interest received or accrued during the year ..... <b>12b</b>		
<b>13 Section 501(c)(29) qualified nonprofit health insurance issuers.</b>		
<b>a</b> Is the organization licensed to issue qualified health plans in more than one state? ..... <b>13a</b>		
<b>Note:</b> See the instructions for additional information the organization must report on Schedule O.		
<b>b</b> Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans ..... <b>13b</b>		
<b>c</b> Enter the amount of reserves on hand ..... <b>13c</b>		
<b>14a</b> Did the organization receive any payments for indoor tanning services during the tax year? ..... <b>14a</b>		X
<b>b</b> If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O ..... <b>14b</b>		
<b>15</b> Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? ..... <b>15</b>		X
If "Yes," see instructions and file Form 4720, Schedule N.		
<b>16</b> Is the organization an educational institution subject to the section 4968 excise tax on net investment income? ..... <b>16</b>		X
If "Yes," complete Form 4720, Schedule O.		

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**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI ☒

**Section A. Governing Body and Management**

	1a	25	1b	23	Yes	No
<b>1a</b> Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.						
<b>b</b> Enter the number of voting members included on line 1a, above, who are independent						
<b>2</b> Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?					X	
<b>3</b> Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?						X
<b>4</b> Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?						X
<b>5</b> Did the organization become aware during the year of a significant diversion of the organization's assets?						X
<b>6</b> Did the organization have members or stockholders?						X
<b>7a</b> Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?						X
<b>b</b> Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?						X
<b>8</b> Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:						
<b>a</b> The governing body?					X	
<b>b</b> Each committee with authority to act on behalf of the governing body?					X	
<b>9</b> Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O						X

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
<b>10a</b> Did the organization have local chapters, branches, or affiliates?	X	
<b>b</b> If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	X	
<b>11a</b> Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	X	
<b>b</b> Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
<b>12a</b> Did the organization have a written conflict of interest policy? If "No," go to line 13	X	
<b>b</b> Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	X	
<b>c</b> Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	X	
<b>13</b> Did the organization have a written whistleblower policy?	X	
<b>14</b> Did the organization have a written document retention and destruction policy?	X	
<b>15</b> Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
<b>a</b> The organization's CEO, Executive Director, or top management official	X	
<b>b</b> Other officers or key employees of the organization	X	
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		
<b>16a</b> Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		X
<b>b</b> If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		

**Section C. Disclosure**

**17** List the states with which a copy of this Form 990 is required to be filed **SEE SCHEDULE O**

**18** Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  
☒ Own website ☐ Another's website ☒ Upon request ☐ Other (explain on Schedule O)

**19** Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

**20** State the name, address, and telephone number of the person who possesses the organization's books and records **▶**  
 TRACEY PATILLO - (202) 729-7600  
 10 G STREET NE, WASHINGTON, DC 20002



**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**Check if Schedule O contains a response or note to any line in this Part VII ☐**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
  - List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
  - List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
  - List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.
- See instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) ANDREW STEER PRESIDENT & CEO	40.00 0.00	X		X				480,815.	0.	22,640.
(2) MANISH BAPNA EXEC VP/MANAGING DIR	40.00 0.00				X			293,673.	0.	42,179.
(3) STEVEN BARKER VP & CFOO	40.00 0.00			X				265,890.	0.	35,174.
(4) ELIZABETH COOK VP, INSTITUTIONAL STRATEGY/DEV	40.00 0.00				X			243,633.	0.	34,056.
(5) JANET RANGANATHAN VP, RESEARCH DATA INNOVATION	40.00 0.00				X			244,755.	0.	23,499.
(6) HELEN MOUNTFORD VP CLIMATE & ECONOMICS	40.00 0.00				X			225,308.	0.	34,499.
(7) LAWRENCE MACDONALD VP COMMUNICATIONS	40.00 0.00				X			227,219.	0.	31,430.
(8) CRAIG HANSON DIR FFW AND OCEAN	40.00 0.00				X			219,279.	0.	29,859.
(9) PANKAJ BHATIA DEP DIR CLIMATE/GLOBAL GHG DIR	40.00 0.00				X			210,617.	0.	26,433.
(10) JENNIFER LAYKE GLOBAL DIR. ENERGY	40.00 0.00				X			189,957.	0.	31,655.
(11) PABLO VIEIRA GLOBAL DIR NDC PARTNERSHIP	40.00 0.00				X			199,758.	0.	20,416.
(12) DANIEL LASHOF GLOBAL DIR CLIMATE	40.00 0.00				X			206,007.	0.	11,921.
(13) JOCELYN STARZAK GENERAL COUNSEL AND SECRETARY	40.00 0.00			X				200,270.	0.	16,272.
(14) IAN DE CRUZ GLOBAL DIR. P4G	40.00 0.00				X			183,857.	0.	26,388.
(15) BECKY MARSHALL CHIEF OF STAFF	40.00 0.00				X			197,562.	0.	11,482.
(16) KEVIN MOSS DIR. BUSINESS CENTER	40.00 0.00				X			180,218.	0.	25,345.
(17) ROBERT BRADLEY KNOWLEDGE & RESEARCH DIR	40.00 0.00					X		183,966.	0.	20,650.

**Part VII** Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) CHRISTINA DECONCINI DIR. GOV AFFAIRS	40.00 0.00					X		182,391.	0.	17,205.
(19) WALTER VERGARA SENIOR FELLOW	40.00 0.00					X		185,033.	0.	14,424.
(20) LEONARDO MARTINEZ GLOBAL FIN CENTER DIR	40.00 0.00				X			183,955.	0.	14,136.
(21) ELIZABETH OTTO GLOBAL DIR. WATER	40.00 0.00				X			171,554.	0.	20,849.
(22) KEVIN KENNEDY SENIOR FELLOW	40.00 0.00					X		166,431.	0.	25,962.
(23) RENUKA IYER CHIEF HUMAN RESOURCES OFFICER	40.00 0.00				X			168,767.	0.	19,428.
(24) EMMA STEWART CITIES DIR - TO 12/2019	1.00 0.00					X		188,482.	0.	13,462.
(25) JAMES A. HARMON CO-CHAIR	1.00 0.00	X		X				0.	0.	0.
(26) DAVID BLOOD CO-CHAIR	1.00 0.00	X		X				0.	0.	0.
<b>1b Subtotal</b>								5,199,397.	0.	569,364.
<b>c Total from continuation sheets to Part VII, Section A</b>								0.	0.	0.
<b>d Total (add lines 1b and 1c)</b>								5,199,397.	0.	569,364.

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

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- 3** Did the organization list any **former** officer, director, trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*
- 4** For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? *If "Yes," complete Schedule J for such individual*
- 5** Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*

	Yes	No
<b>3</b>		X
<b>4</b>	X	
<b>5</b>		X

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
SIMBIOTICA (VIZZUALITY) CALLE ELOY GONZALO, 27, MADRID, SPAIN 28010	CONSULTING	988,982.
MINDSHIFT TECHNOLOGIES 307 WAVERLEY OAKS ROAD, WALTHAM, MA 02452	IT SUPPORT	880,781.
BLUE RASTER, LLC, 2200 WILSON BLVD. SUITE 400, ARLINGTON, VA 22201	CONSULTING	739,180.
BLUE ECONOMY LTD, UNIT 3 MERCHANT, EVEGATE BUSINESS PARK, ASHFORD, KENT, UNITED	CONSULTING	550,000.
METTLE COMMUNICATIONS LTD, 16A THE PARADE, YATALEY, HANTS, UNITED KINGDOM GU46 7UN	WEB DESIGN, MAINTENANCE AND SUPPORT	418,472.
<b>2</b> Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization		42

SEE PART VII, SECTION A CONTINUATION SHEETS

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**Part VII** Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(27) PAMELA FLAHERTY VICE-CHAIR	1.00 0.00	X		X				0.	0.	0.
(28) DR. SUSAN TIERNEY VICE-CHAIR/DIRECTOR	1.00 0.00	X		X				0.	0.	0.
(29) AFSANEH BESCHLOSS DIRECTOR	1.00 0.00	X						0.	0.	0.
(30) JAMSHYD N. GODREJ DIRECTOR	1.00 0.00	X						0.	0.	0.
(31) JOAQUIM LEVY DIRECTOR	1.00 0.00	X						0.	0.	0.
(32) MICHAEL POLSKY DIRECTOR	1.00 0.00	X						0.	0.	0.
(33) STEPHEN M. ROSS DIRECTOR	1.00 0.00	X						0.	0.	0.
(34) FELIPE CALDERON DIRECTOR	1.00 0.00	X						0.	0.	0.
(35) CLINTON A. VINCE DIRECTOR	1.00 0.00	X						0.	0.	0.
(36) ROGER W. SANT DIRECTOR	1.00 0.00	X						0.	0.	0.
(37) TAMARA ARNOLD DIRECTOR	1.00 0.00	X						0.	0.	0.
(38) CAIO KOCH-WESER DIRECTOR	1.00 0.00	X						0.	0.	0.
(39) CHRISTIANA FIGUERES DIRECTOR	1.00 0.00	X						0.	0.	0.
(40) JENNIFER SCULLY DIRECTOR	1.00 0.00	X						0.	0.	0.
(41) WILLIAM CHEN DIRECTOR	1.00 0.00	X						0.	0.	0.
(42) NADER MOUSAVIZADEH DIRECTOR	1.00 0.00	X						0.	0.	0.
(43) DANIEL WEISS DIRECTOR	1.00 0.00	X						0.	0.	0.
(44) KATHLEEN MCLAUGHLIN DIRECTOR	1.00 0.00	X						0.	0.	0.
(45) JOKE BRANDT DIRECTOR - TO 1/2020	1.00 0.00	X						0.	0.	0.
(46) DR. DINO PATTI DJALAL DIRECTOR	1.00 0.00	X						0.	0.	0.
Total to Part VII, Section A, line 1c .....										

<b>Part VII</b>	<b>Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees</b> <i>(continued)</i>
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[illegible]

**Part VIII Statement of Revenue**Check if Schedule O contains a response or note to any line in this Part VIII ☐

				(A)	(B)	(C)	(D)	
				Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512 - 514	
<b>Contributions, Gifts, Grants and Other Similar Amounts</b>	<b>1 a</b>	Federated campaigns .....	<b>1a</b>					
	<b>b</b>	Membership dues .....	<b>1b</b>					
	<b>c</b>	Fundraising events .....	<b>1c</b>					
	<b>d</b>	Related organizations .....	<b>1d</b>					
	<b>e</b>	Government grants (contributions) .....	<b>1e</b>	3,778,167.				
	<b>f</b>	All other contributions, gifts, grants, and similar amounts not included above ...	<b>1f</b>	228,846,274.				
	<b>g</b>	Noncash contributions included in lines 1a-1f	<b>1g</b>	\$				
	<b>h</b>	<b>Total.</b> Add lines 1a-1f .....		232,624,441.				
<b>Program Service Revenue</b>	<b>2 a</b>			<b>Business Code</b>				
	<b>b</b>							
	<b>c</b>							
	<b>d</b>							
	<b>e</b>							
	<b>f</b>	All other program service revenue .....						
	<b>g</b>	<b>Total.</b> Add lines 2a-2f .....						
	<b>Other Revenue</b>	<b>3</b>	Investment income (including dividends, interest, and other similar amounts) .....			1,162,174.		1,162,174.
<b>4</b>		Income from investment of tax-exempt bond proceeds .....						
<b>5</b>		Royalties .....			1,932.		1,932.	
<b>6 a</b>		Gross rents .....	<b>6a</b>	(i) Real	(ii) Personal			
		Less: rental expenses ...	<b>6b</b>					
		Rental income or (loss)	<b>6c</b>					
<b>d</b>		Net rental income or (loss) .....						
<b>7 a</b>		Gross amount from sales of assets other than inventory	<b>7a</b>	(i) Securities	(ii) Other			
		Less: cost or other basis and sales expenses .....	<b>7b</b>	65,342,380.				
		Gain or (loss) .....	<b>7c</b>	65,874,903.				
<b>d</b>		Net gain or (loss) .....			-532,523.		-532,523.	
<b>8 a</b>		Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18 .....	<b>8a</b>					
		Less: direct expenses .....	<b>8b</b>					
		Net income or (loss) from fundraising events .....						
<b>9 a</b>		Gross income from gaming activities. See Part IV, line 19 .....	<b>9a</b>					
	Less: direct expenses .....	<b>9b</b>						
	Net income or (loss) from gaming activities .....							
<b>10 a</b>	Gross sales of inventory, less returns and allowances .....	<b>10a</b>						
	Less: cost of goods sold .....	<b>10b</b>						
	Net income or (loss) from sales of inventory .....							
<b>Miscellaneous Revenue</b>	<b>11 a</b>	OTHER REVENUE	<b>Business Code</b>	900099	62,803.		62,803.	
	<b>b</b>	CREDIT CARD REBATES		900099	5,011.		5,011.	
	<b>c</b>	FOREIGN REALIZED GAIN		900099	-247,335.		-247,335.	
	<b>d</b>	All other revenue .....						
	<b>e</b>	<b>Total.</b> Add lines 11a-11d .....			-179,521.			
	<b>12</b>	<b>Total revenue.</b> See instructions .....			233,076,503.	0.	0.	452,062.

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
<b>1</b> Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 ...	8,350,174.	8,350,174.		
<b>2</b> Grants and other assistance to domestic individuals. See Part IV, line 22 .....				
<b>3</b> Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 .....	30,200,804.	30,200,804.		
<b>4</b> Benefits paid to or for members .....				
<b>5</b> Compensation of current officers, directors, trustees, and key employees .....	5,458,302.	3,331,320.	2,009,533.	117,449.
<b>6</b> Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) .....	65,000.	62,250.	2,750.	
<b>7</b> Other salaries and wages .....	37,294,424.	33,877,716.	2,828,368.	588,340.
<b>8</b> Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) .....	3,099,794.	2,698,711.	349,414.	51,669.
<b>9</b> Other employee benefits .....	12,056,538.	10,496,539.	1,359,031.	200,968.
<b>10</b> Payroll taxes .....	3,114,107.	2,711,172.	351,027.	51,908.
<b>11</b> Fees for services (nonemployees):				
<b>a</b> Management .....				
<b>b</b> Legal .....	101,735.		101,735.	
<b>c</b> Accounting .....	274,201.		274,201.	
<b>d</b> Lobbying .....				
<b>e</b> Professional fundraising services. See Part IV, line 17				
<b>f</b> Investment management fees .....	188,355.		188,355.	
<b>g</b> Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch. O.)				
<b>12</b> Advertising and promotion .....				
<b>13</b> Office expenses .....	718,734.	668,852.	37,294.	12,588.
<b>14</b> Information technology .....	4,701,026.	4,407,149.	243,265.	50,612.
<b>15</b> Royalties .....				
<b>16</b> Occupancy .....	3,436,930.	2,971,795.	422,681.	42,454.
<b>17</b> Travel .....	2,414,981.	2,220,042.	169,686.	25,253.
<b>18</b> Payments of travel or entertainment expenses for any federal, state, or local public officials ...				
<b>19</b> Conferences, conventions, and meetings .....	1,384,673.	1,272,065.	73,187.	39,421.
<b>20</b> Interest .....	54,658.	53,833.		825.
<b>21</b> Payments to affiliates .....				
<b>22</b> Depreciation, depletion, and amortization .....	1,492,388.	1,469,862.		22,526.
<b>23</b> Insurance .....	151,892.		151,892.	
<b>24</b> Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
<b>a</b> RESEARCH EXPENSES	14,465,973.	14,182,688.	280,299.	2,986.
<b>b</b> PUBLICATION EXPENSES	1,763,422.	1,747,853.	8,252.	7,317.
<b>c</b> COMMUNICATIONS	950,495.	941,361.	3,735.	5,399.
<b>d</b> PROFESSIONAL DEV.	596,958.	392,626.	195,921.	8,411.
<b>e</b> All other expenses	1,976,416.	713,663.	1,249,578.	13,175.
<b>25</b> Total functional expenses. Add lines 1 through 24e	134,311,980.	122,770,475.	10,300,204.	1,241,301.
<b>26</b> Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here ☐ if following SOP 98-2 (ASC 958-720)

**Part X Balance Sheet**Check if Schedule O contains a response or note to any line in this Part X ☐

		(A) Beginning of year		(B) End of year
<b>Assets</b>	<b>1</b> Cash - non-interest-bearing .....	2,671.	<b>1</b>	2,500.
	<b>2</b> Savings and temporary cash investments .....	21,279,396.	<b>2</b>	38,689,320.
	<b>3</b> Pledges and grants receivable, net .....	99,850,881.	<b>3</b>	167,115,004.
	<b>4</b> Accounts receivable, net .....		<b>4</b>	
	<b>5</b> Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons .....		<b>5</b>	
	<b>6</b> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) .....		<b>6</b>	
	<b>7</b> Notes and loans receivable, net .....		<b>7</b>	
	<b>8</b> Inventories for sale or use .....		<b>8</b>	
	<b>9</b> Prepaid expenses and deferred charges .....	1,943,262.	<b>9</b>	1,312,978.
	<b>10a</b> Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D .....	<b>10a</b> 18,321,175.		
	<b>b</b> Less: accumulated depreciation .....	<b>10b</b> 12,855,401.		
	<b>11</b> Investments - publicly traded securities .....	5,848,086.	<b>10c</b>	5,465,774.
	<b>12</b> Investments - other securities. See Part IV, line 11 .....	36,286,775.	<b>11</b>	43,117,869.
	<b>13</b> Investments - program-related. See Part IV, line 11 .....	1,979,831.	<b>12</b>	3,648,455.
	<b>14</b> Intangible assets .....	0.	<b>13</b>	0.
	<b>15</b> Other assets. See Part IV, line 11 .....		<b>14</b>	
<b>16</b> <b>Total assets.</b> Add lines 1 through 15 (must equal line 33) .....	16,368,353.	<b>15</b>	23,033,020.	
<b>17</b> Accounts payable and accrued expenses .....	183,559,255.	<b>16</b>	282,384,920.	
<b>Liabilities</b>	<b>18</b> Grants payable .....	13,492,032.	<b>17</b>	13,177,406.
	<b>19</b> Deferred revenue .....		<b>18</b>	
	<b>20</b> Tax-exempt bond liabilities .....	2,163,322.	<b>19</b>	529,617.
	<b>21</b> Escrow or custodial account liability. Complete Part IV of Schedule D .....		<b>20</b>	
	<b>22</b> Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons .....	33,962.	<b>21</b>	884,197.
	<b>23</b> Secured mortgages and notes payable to unrelated third parties .....		<b>22</b>	
	<b>24</b> Unsecured notes and loans payable to unrelated third parties .....		<b>23</b>	
	<b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D .....		<b>24</b>	
	<b>26</b> <b>Total liabilities.</b> Add lines 17 through 25 .....	5,476,113.	<b>25</b>	3,927,772.
	<b>27</b> Net assets without donor restrictions .....	21,165,429.	<b>26</b>	18,518,992.
<b>Net Assets or Fund Balances</b>	<b>Organizations that follow FASB ASC 958, check here</b> <input checked="" type="checkbox"/> <b>and complete lines 27, 28, 32, and 33.</b>			
	<b>28</b> Net assets with donor restrictions .....			
	<b>Organizations that do not follow FASB ASC 958, check here</b> <input type="checkbox"/> <b>and complete lines 29 through 33.</b>			
	<b>29</b> Capital stock or trust principal, or current funds .....		<b>27</b>	12,010,924.
	<b>30</b> Paid-in or capital surplus, or land, building, or equipment fund .....		<b>28</b>	16,470,398.
	<b>31</b> Retained earnings, endowment, accumulated income, or other funds .....			150,382,902.
	<b>32</b> <b>Total net assets or fund balances</b> .....		<b>29</b>	
<b>33</b> <b>Total liabilities and net assets/fund balances</b> .....		<b>30</b>		
		<b>31</b>		
	162,393,826.	<b>32</b>	263,865,928.	
	183,559,255.	<b>33</b>	282,384,920.	

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**Part XI Reconciliation of Net Assets**Check if Schedule O contains a response or note to any line in this Part XI ☒

<b>1</b>	Total revenue (must equal Part VIII, column (A), line 12)	<b>1</b>	233,076,503.
<b>2</b>	Total expenses (must equal Part IX, column (A), line 25)	<b>2</b>	134,311,980.
<b>3</b>	Revenue less expenses. Subtract line 2 from line 1	<b>3</b>	98,764,523.
<b>4</b>	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	<b>4</b>	162,393,826.
<b>5</b>	Net unrealized gains (losses) on investments	<b>5</b>	2,722,197.
<b>6</b>	Donated services and use of facilities	<b>6</b>	
<b>7</b>	Investment expenses	<b>7</b>	
<b>8</b>	Prior period adjustments	<b>8</b>	
<b>9</b>	Other changes in net assets or fund balances (explain on Schedule O)	<b>9</b>	-14,618.
<b>10</b>	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	<b>10</b>	263,865,928.

**Part XII Financial Statements and Reporting**Check if Schedule O contains a response or note to any line in this Part XII ☐

	Yes	No
<b>1</b> Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
<b>2a</b> Were the organization's financial statements compiled or reviewed by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
<b>b</b> Were the organization's financial statements audited by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	X	
<b>c</b> If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? _____ If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.	X	
<b>3a</b> As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? _____	X	
<b>b</b> If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits _____	X	

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**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....	97,506,285.	86,599,329.	138,683,021.	158,218,478.	232,624,441.	713,631,554.
<b>2</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....						
<b>3</b> The value of services or facilities furnished by a governmental unit to the organization without charge .....						
<b>4 Total.</b> Add lines 1 through 3 .....	97,506,285.	86,599,329.	138,683,021.	158,218,478.	232,624,441.	713,631,554.
<b>5</b> The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) .....						76,881,542.
<b>6 Public support.</b> Subtract line 5 from line 4.						636,750,012.

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
<b>7</b> Amounts from line 4 .....	97,506,285.	86,599,329.	138,683,021.	158,218,478.	232,624,441.	713,631,554.
<b>8</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources .....	462,209.	773,839.	943,599.	1,309,745.	1,164,106.	4,653,498.
<b>9</b> Net income from unrelated business activities, whether or not the business is regularly carried on .....						
<b>10</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) .....	-893,244.	-710,272.	-63,613.	-515,522.	-179,521.	-2,362,172.
<b>11 Total support.</b> Add lines 7 through 10						715,922,880.
<b>12</b> Gross receipts from related activities, etc. (see instructions) .....					12	
<b>13 First five years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> .....						► <input type="checkbox"/>

**Section C. Computation of Public Support Percentage**

<b>14</b> Public support percentage for 2019 (line 6, column (f) divided by line 11, column (f)) .....	<b>14</b>	88.94 %
<b>15</b> Public support percentage from 2018 Schedule A, Part II, line 14 .....	<b>15</b>	95.65 %
<b>16a 33 1/3% support test - 2019.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization .....		► <input checked="" type="checkbox"/>
<b>b 33 1/3% support test - 2018.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization .....		► <input type="checkbox"/>
<b>17a 10% -facts-and-circumstances test - 2019.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization .....		► <input type="checkbox"/>
<b>b 10% -facts-and-circumstances test - 2018.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization .....		► <input type="checkbox"/>
<b>18 Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions .....		► <input type="checkbox"/>

Schedule A (Form 990 or 990-EZ) 2019

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....						
<b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose .....						
<b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513 .....						
<b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....						
<b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge .....						
<b>6 Total.</b> Add lines 1 through 5 .....						
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons .....						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year .....						
<b>c</b> Add lines 7a and 7b .....						
<b>8 Public support.</b> (Subtract line 7c from line 6.)						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
<b>9</b> Amounts from line 6 .....						
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources .....						
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 .....						
<b>c</b> Add lines 10a and 10b .....						
<b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on .....						
<b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) .....						
<b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.)						

**14 First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ..... ☐ ►

**Section C. Computation of Public Support Percentage**

<b>15</b> Public support percentage for 2019 (line 8, column (f), divided by line 13, column (f)) .....	<b>15</b>	%
<b>16</b> Public support percentage from 2018 Schedule A, Part III, line 15 .....	<b>16</b>	%

**Section D. Computation of Investment Income Percentage**

<b>17</b> Investment income percentage for 2019 (line 10c, column (f), divided by line 13, column (f)) .....	<b>17</b>	%
<b>18</b> Investment income percentage from 2018 Schedule A, Part III, line 17 .....	<b>18</b>	%

**19a 33 1/3% support tests - 2019.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ..... ☐ ►

**b 33 1/3% support tests - 2018.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ..... ☐ ►

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ..... ☐ ►

**Part IV Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

	Yes	No
<b>1</b> Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
<b>2</b> Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
<b>3a</b> Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i>		
<b>b</b> Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
<b>c</b> Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
<b>4a</b> Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.</i>		
<b>b</b> Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
<b>c</b> Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
<b>5a</b> Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
<b>b</b> <b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
<b>c</b> <b>Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?		
<b>6</b> Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
<b>7</b> Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
<b>8</b> Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
<b>9a</b> Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
<b>b</b> Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
<b>c</b> Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
<b>10a</b> Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer 10b below.</i>		
<b>b</b> Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

**Part IV Supporting Organizations** (continued)

	Yes	No
<b>11</b> Has the organization accepted a gift or contribution from any of the following persons?		
<b>a</b> A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?		
<b>11a</b>		
<b>b</b> A family member of a person described in (a) above?		
<b>11b</b>		
<b>c</b> A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in <b>Part VI</b> .		
<b>11c</b>		

**Section B. Type I Supporting Organizations**

	Yes	No
<b>1</b> Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.		
<b>1</b>		
<b>2</b> Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.		
<b>2</b>		

**Section C. Type II Supporting Organizations**

	Yes	No
<b>1</b> Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).		
<b>1</b>		

**Section D. All Type III Supporting Organizations**

	Yes	No
<b>1</b> Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
<b>1</b>		
<b>2</b> Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).		
<b>2</b>		
<b>3</b> By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.		
<b>3</b>		

**Section E. Type III Functionally Integrated Supporting Organizations**

<b>1</b> Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
<b>a</b> <input type="checkbox"/> The organization satisfied the Activities Test. Complete <b>line 2</b> below.			
<b>b</b> <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete <b>line 3</b> below.			
<b>c</b> <input type="checkbox"/> The organization supported a governmental entity. Describe in <b>Part VI</b> how you supported a government entity (see instructions).			
<b>2</b> Activities Test. Answer (a) and (b) below.			
<b>a</b> Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI</b> identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.			
<b>2a</b>			
<b>b</b> Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.			
<b>2b</b>			
<b>3</b> Parent of Supported Organizations. Answer (a) and (b) below.			
<b>a</b> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in <b>Part VI</b> .			
<b>3a</b>			
<b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in <b>Part VI</b> the role played by the organization in this regard.			
<b>3b</b>			

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

- 1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3.	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	<b>Adjusted Net Income</b> (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	<b>Total</b> (add lines 1a, 1b, and 1c)	1d	
e	<b>Discount</b> claimed for blockage or other factors (explain in detail in <b>Part VI</b> ):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035.	6	
7	Recoveries of prior-year distributions	7	
8	<b>Minimum Asset Amount</b> (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

Schedule A (Form 990 or 990-EZ) 2019

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations** (continued)

Section D - Distributions	Current Year
<b>1</b> Amounts paid to supported organizations to accomplish exempt purposes	
<b>2</b> Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
<b>3</b> Administrative expenses paid to accomplish exempt purposes of supported organizations	
<b>4</b> Amounts paid to acquire exempt-use assets	
<b>5</b> Qualified set-aside amounts (prior IRS approval required)	
<b>6</b> Other distributions (describe in <b>Part VI</b> ). See instructions.	
<b>7</b> <b>Total annual distributions.</b> Add lines 1 through 6.	
<b>8</b> Distributions to attentive supported organizations to which the organization is responsive (provide details in <b>Part VI</b> ). See instructions.	
<b>9</b> Distributable amount for 2019 from Section C, line 6	
<b>10</b> Line 8 amount divided by line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
<b>1</b> Distributable amount for 2019 from Section C, line 6			
<b>2</b> Underdistributions, if any, for years prior to 2019 (reasonable cause required- explain in <b>Part VI</b> ). See instructions.			
<b>3</b> Excess distributions carryover, if any, to 2019			
<b>a</b> From 2014			
<b>b</b> From 2015			
<b>c</b> From 2016			
<b>d</b> From 2017			
<b>e</b> From 2018			
<b>f</b> <b>Total</b> of lines 3a through e			
<b>g</b> Applied to underdistributions of prior years			
<b>h</b> Applied to 2019 distributable amount			
<b>i</b> Carryover from 2014 not applied (see instructions)			
<b>j</b> Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
<b>4</b> Distributions for 2019 from Section D, line 7: \$			
<b>a</b> Applied to underdistributions of prior years			
<b>b</b> Applied to 2019 distributable amount			
<b>c</b> Remainder. Subtract lines 4a and 4b from 4.			
<b>5</b> Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in <b>Part VI</b> . See instructions.			
<b>6</b> Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in <b>Part VI</b> . See instructions.			
<b>7</b> <b>Excess distributions carryover to 2020.</b> Add lines 3j and 4c.			
<b>8</b> Breakdown of line 7:			
<b>a</b> Excess from 2015			
<b>b</b> Excess from 2016			
<b>c</b> Excess from 2017			
<b>d</b> Excess from 2018			
<b>e</b> Excess from 2019			

Schedule A (Form 990 or 990-EZ) 2019

**Part VI** **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information.  
(See instructions.)

## SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME:

## OTHER REVENUE

2015 AMOUNT: \$ -893,244.

2016 AMOUNT: \$ -710,272.

2017 AMOUNT: \$ -63,613.

2018 AMOUNT: \$ -515,522.

2019 AMOUNT: \$ -179,521.



**Schedule B**(Form 990, 990-EZ,  
or 990-PF)Department of the Treasury  
Internal Revenue Service**Schedule of Contributors**

- Attach to Form 990, Form 990-EZ, or Form 990-PF.  
► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2019**

Name of the organization

WORLD RESOURCES INSTITUTE

Employer identification number

52-1257057

Organization type (check one):

**Filers of:****Section:**

Form 990 or 990-EZ

☒ 501(c)( 3 ) (enter number) organization☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation☐ 527 political organization

Form 990-PF

☐ 501(c)(3) exempt private foundation☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation☐ 501(c)(3) taxable private foundationCheck if your organization is covered by the **General Rule** or a **Special Rule**.**Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.**General Rule**

- ☐ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

**Special Rules**

- ☒ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** \$5,000; or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ..... ► \$ \_\_\_\_\_

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization	Employer identification number
WORLD RESOURCES INSTITUTE	52-1257057

**Part I Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$ 64,700,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
2		\$ 18,989,242.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
3		\$ 12,290,701.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
4		\$ 11,754,335.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
5		\$ 9,730,060.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
6		\$ 9,218,292.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization	Employer identification number
WORLD RESOURCES INSTITUTE	52-1257057

**Part I Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$ 7,333,870.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
8		\$ 6,037,380.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
9		\$ 5,616,160.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
10		\$ 5,271,915.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
11		\$ 4,658,017.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)



Name of organization	Employer identification number
WORLD RESOURCES INSTITUTE	52-1257057

**Part III** Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of **\$1,000 or less** for the year. (Enter this info. once.) ► \$ \_\_\_\_\_

Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee

**SCHEDULE C**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527  
▶ **Complete if the organization is described below.** ▶ **Attach to Form 990 or Form 990-EZ.**  
▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**

OMB No. 1545-0047

**2019**

**Open to Public  
Inspection**

**If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then**

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

**If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then**

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

**If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then**

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of organization

WORLD RESOURCES INSTITUTE

Employer identification number

52-1257057

**Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.**

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV.
- 2 Political campaign activity expenditures ..... ▶ \$
- 3 Volunteer hours for political campaign activities .....

**Part I-B Complete if the organization is exempt under section 501(c)(3).**

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 ..... ▶ \$
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ..... ▶ \$
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ..... ☐ Yes ☐ No
- 4a Was a correction made? ..... ☐ Yes ☐ No
- b If "Yes," describe in Part IV.

**Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).**

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ..... ▶ \$
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ..... ▶ \$
- 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b ..... ▶ \$
- 4 Did the filing organization file **Form 1120-POL** for this year? ..... ☐ Yes ☐ No
- 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-.	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2019

LHA

932041 11-26-19

**Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).**

**A** Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).

**B** Check ☐ if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals
<b>1a</b> Total lobbying expenditures to influence public opinion (grassroots lobbying)			0.
<b>b</b> Total lobbying expenditures to influence a legislative body (direct lobbying)		51,085.	0.
<b>c</b> Total lobbying expenditures (add lines 1a and 1b)		51,085.	0.
<b>d</b> Other exempt purpose expenditures		133,019,594.	0.
<b>e</b> Total exempt purpose expenditures (add lines 1c and 1d)		133,070,679.	0.
<b>f</b> Lobbying nontaxable amount. Enter the amount from the following table in both columns.		1,000,000.	0.
<b>If the amount on line 1e, column (a) or (b) is:</b>	<b>The lobbying nontaxable amount is:</b>		
Not over \$500,000	20% of the amount on line 1e.		
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.		
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.		
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.		
Over \$17,000,000	\$1,000,000.		
<b>g</b> Grassroots nontaxable amount (enter 25% of line 1f)		250,000.	0.
<b>h</b> Subtract line 1g from line 1a. If zero or less, enter -0-		0.	
<b>i</b> Subtract line 1f from line 1c. If zero or less, enter -0-		0.	
<b>j</b> If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?			<input type="checkbox"/> Yes <input type="checkbox"/> No

**4-Year Averaging Period Under Section 501(h)**

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below.)

See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) Total
<b>2a</b> Lobbying nontaxable amount	1,000,000.	1,000,000.	1,000,000.	1,000,000.	4,000,000.
<b>b</b> Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000.
<b>c</b> Total lobbying expenditures	33,918.	33,502.	43,041.	51,085.	161,546.
<b>d</b> Grassroots nontaxable amount	25,000.	250,000.	250,000.	250,000.	775,000.
<b>e</b> Grassroots ceiling amount (150% of line 2d, column (e))					1,162,500.
<b>f</b> Grassroots lobbying expenditures					

Schedule C (Form 990 or 990-EZ) 2019

**Part II-B** Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.

	(a)		(b)
	Yes	No	Amount
<b>1</b> During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
<b>a</b> Volunteers? .....			
<b>b</b> Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? ...			
<b>c</b> Media advertisements? .....			
<b>d</b> Mailings to members, legislators, or the public? .....			
<b>e</b> Publications, or published or broadcast statements? .....			
<b>f</b> Grants to other organizations for lobbying purposes? .....			
<b>g</b> Direct contact with legislators, their staffs, government officials, or a legislative body? .....			
<b>h</b> Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? .....			
<b>i</b> Other activities? .....			
<b>j</b> Total. Add lines 1c through 1i .....			
<b>2a</b> Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? .....			
<b>b</b> If "Yes," enter the amount of any tax incurred under section 4912 .....			
<b>c</b> If "Yes," enter the amount of any tax incurred by organization managers under section 4912 .....			
<b>d</b> If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? .....			

**Part III-A** Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

	Yes	No
<b>1</b> Were substantially all (90% or more) dues received nondeductible by members? .....	<b>1</b>	
<b>2</b> Did the organization make only in-house lobbying expenditures of \$2,000 or less? .....	<b>2</b>	
<b>3</b> Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year? .....	<b>3</b>	

**Part III-B** Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

<b>1</b> Dues, assessments and similar amounts from members .....	<b>1</b>	
<b>2</b> Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
<b>a</b> Current year .....	<b>2a</b>	
<b>b</b> Carryover from last year .....	<b>2b</b>	
<b>c</b> Total .....	<b>2c</b>	
<b>3</b> Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .....	<b>3</b>	
<b>4</b> If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? .....	<b>4</b>	
<b>5</b> Taxable amount of lobbying and political expenditures (see instructions) .....	<b>5</b>	

**Part IV** Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information.

SCHEDULE C, PART II-A, LINE 1B:

DIRECT CONTACT

WE WORK WITH CONGRESS TO INFORM LEGISLATION ON CLIMATE CHANGE AND ENERGY

ISSUES. WE ARE ASKED TO REVIEW LEGISLATIVE TEXT BY CONGRESSIONAL STAFF.



**SCHEDULE D**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Financial Statements**

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.**  
▶ **Attach to Form 990.**

▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**

OMB No. 1545-0047

**2019**

**Open to Public Inspection**

**Name of the organization**

WORLD RESOURCES INSTITUTE

**Employer identification number**

52-1257057

**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year .....		
2 Aggregate value of contributions to (during year) .....		
3 Aggregate value of grants from (during year) .....		
4 Aggregate value at end of year .....		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? .....	<input type="checkbox"/> Yes	<input type="checkbox"/> No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? .....	<input type="checkbox"/> Yes	<input type="checkbox"/> No

**Part II Conservation Easements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).  
☐ Preservation of land for public use (for example, recreation or education) ☐ Preservation of a historically important land area  
☐ Protection of natural habitat ☐ Preservation of a certified historic structure  
☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements .....	2a
b Total acreage restricted by conservation easements .....	2b
c Number of conservation easements on a certified historic structure included in (a) .....	2c
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register .....	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ .....

4 Number of states where property subject to conservation easement is located ▶ .....

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? .....

☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ .....

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \$ .....

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? .....

☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 .....

▶ \$ .....

(ii) Assets included in Form 990, Part X .....

▶ \$ .....

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1 .....

▶ \$ .....

b Assets included in Form 990, Part X .....

▶ \$ .....

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Schedule D (Form 990) 2019

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

**3** Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):

**a** ☐ Public exhibition

**d** ☐ Loan or exchange program

**b** ☐ Scholarly research

**e** ☐ Other \_\_\_\_\_

**c** ☐ Preservation for future generations

**4** Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

**5** During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets

to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☒ No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

**1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☒ No

**b** If "Yes," explain the arrangement in Part XIII and complete the following table:

**c** Beginning balance

**d** Additions during the year

**e** Distributions during the year

**f** Ending balance

	Amount
<b>1c</b>	
<b>1d</b>	
<b>1e</b>	
<b>1f</b>	

**2a** Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☒ Yes ☐ No

**b** If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII ☒

**Part V Endowment Funds.** Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
<b>1a</b> Beginning of year balance	30,590,111.	30,764,114.	30,300,622.	29,075,173.	28,422,342.
<b>b</b> Contributions					
<b>c</b> Net investment earnings, gains, and losses	2,899,718.	1,563,194.	2,220,179.	3,143,383.	2,673,548.
<b>d</b> Grants or scholarships					
<b>e</b> Other expenditures for facilities and programs	1,748,750.	1,737,197.	1,756,687.	1,917,934.	2,020,717.
<b>f</b> Administrative expenses					
<b>g</b> End of year balance	31,741,079.	30,590,111.	30,764,114.	30,300,622.	29,075,173.

**2** Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

**a** Board designated or quasi-endowment ☒ 11.10 %

**b** Permanent endowment ☒ 79.08 %

**c** Term endowment ☒ 9.82 %

The percentages on lines 2a, 2b, and 2c should equal 100%.

**3a** Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

(i) Unrelated organizations

(ii) Related organizations

	Yes	No
<b>3a(i)</b>		<input checked="" type="checkbox"/>
<b>3a(ii)</b>		<input checked="" type="checkbox"/>
<b>3b</b>		

**b** If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? ☐

**4** Describe in Part XIII the intended uses of the organization's endowment funds.

**Part VI Land, Buildings, and Equipment.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
<b>1a</b> Land				
<b>b</b> Buildings				
<b>c</b> Leasehold improvements		6,189,236.	2,894,759.	3,294,477.
<b>d</b> Equipment		9,862,760.	8,417,881.	1,444,879.
<b>e</b> Other		2,269,179.	1,542,761.	726,418.
<b>Total.</b> Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				5,465,774.

Schedule D (Form 990) 2019

**Part VII Investments - Other Securities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives .....		
(2) Closely held equity interests .....		
(3) Other .....		
(A) .....		
(B) .....		
(C) .....		
(D) .....		
(E) .....		
(F) .....		
(G) .....		
(H) .....		
<b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

**Part VIII Investments - Program Related.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) .....		
(2) .....		
(3) .....		
(4) .....		
(5) .....		
(6) .....		
(7) .....		
(8) .....		
(9) .....		
<b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

**Part IX Other Assets.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) INTERCOMPANY RECEIVABLE	23,033,020.
(2) .....	
(3) .....	
(4) .....	
(5) .....	
(6) .....	
(7) .....	
(8) .....	
(9) .....	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	23,033,020.

**Part X Other Liabilities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

(a) Description of liability	(b) Book value
1. (1) Federal income taxes	
(2) DEFERRED RENT	3,927,772.
(3) .....	
(4) .....	
(5) .....	
(6) .....	
(7) .....	
(8) .....	
(9) .....	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	3,927,772.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ... ☒

Schedule D (Form 990) 2019

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

<b>1</b>	Total revenue, gains, and other support per audited financial statements .....		<b>1</b>	
<b>2</b>	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
<b>a</b>	Net unrealized gains (losses) on investments .....	<b>2a</b>		
<b>b</b>	Donated services and use of facilities .....	<b>2b</b>		
<b>c</b>	Recoveries of prior year grants .....	<b>2c</b>		
<b>d</b>	Other (Describe in Part XIII.) .....	<b>2d</b>		
<b>e</b>	Add lines <b>2a</b> through <b>2d</b> .....		<b>2e</b>	
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b> .....		<b>3</b>	
<b>4</b>	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b .....	<b>4a</b>		
<b>b</b>	Other (Describe in Part XIII.) .....	<b>4b</b>		
<b>c</b>	Add lines <b>4a</b> and <b>4b</b> .....		<b>4c</b>	
<b>5</b>	Total revenue. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12.) .....		<b>5</b>	

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

<b>1</b>	Total expenses and losses per audited financial statements .....		<b>1</b>	
<b>2</b>	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
<b>a</b>	Donated services and use of facilities .....	<b>2a</b>		
<b>b</b>	Prior year adjustments .....	<b>2b</b>		
<b>c</b>	Other losses .....	<b>2c</b>		
<b>d</b>	Other (Describe in Part XIII.) .....	<b>2d</b>		
<b>e</b>	Add lines <b>2a</b> through <b>2d</b> .....		<b>2e</b>	
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b> .....		<b>3</b>	
<b>4</b>	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b .....	<b>4a</b>		
<b>b</b>	Other (Describe in Part XIII.) .....	<b>4b</b>		
<b>c</b>	Add lines <b>4a</b> and <b>4b</b> .....		<b>4c</b>	
<b>5</b>	Total expenses. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18.) .....		<b>5</b>	

**Part XIII Supplemental Information.**

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART IV, LINE 2B:

ESCROW OR CUSTODIAL ACCOUNT LIABILITY

WORLD RESOURCES INSTITUTE ("WRI" OR "THE INSTITUTE") HOLDS MONEY WHICH IT

RECEIVES ON BEHALF OF ANOTHER TAX-EXEMPT ORGANIZATION. THE CUSTODIAL

MONIES ARE SPENT FOR THE SOLE PURPOSE OF PROVIDING SCHOLARSHIPS.

PART V, LINE 4:

INTENDED USE OF ENDOWMENT FUNDS

PROCEEDS FROM THE ENDOWMENTS ARE TO BE USED TO FUND OPERATIONS. THE

ORGANIZATION HAS TWO ENDOWMENTS. THE LARGEST IS \$25,000,000 FROM THE

MACARTHUR FOUNDATION. THE SMALLER ENDOWMENT FUNDS INTERNSHIPS AT THE

ORGANIZATION.

**Part XIII** Supplemental Information *(continued)*

PART X, LINE 2:

FIN 48 (ASC 740) FOOTNOTE

THE INSTITUTE FOLLOWS THE ACCOUNTING GUIDANCE THAT CLARIFIES THE  
ACCOUNTING FOR UNCERTAINTY IN TAX POSITIONS TAKEN IN A TAX RETURN,  
INCLUDING ISSUES RELATING TO FINANCIAL STATEMENT RECOGNITION AND  
MEASUREMENT. THIS GUIDANCE PROVIDES THAT THE TAX EFFECTS FROM AN UNCERTAIN  
TAX POSITION CAN ONLY BE RECOGNIZED IN THE FINANCIAL STATEMENTS IF THE  
POSITION IS "MORE-LIKELY-THAN-NOT" TO BE SUSTAINED IF THE POSITION WERE TO  
BE CHALLENGED BY A TAXING AUTHORITY. THE ASSESSMENT OF THE TAX POSITION IS  
BASED SOLELY ON THE TECHNICAL MERITS OF THE POSITION, WITHOUT REGARD TO  
THE LIKELIHOOD THAT THE TAX POSITION MAY BE CHALLENGED.

**SCHEDULE F  
(Form 990)**Department of the Treasury  
Internal Revenue Service**Statement of Activities Outside the United States**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

▶ Attach to Form 990.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2019**Open to Public  
Inspection

Name of the organization

WORLD RESOURCES INSTITUTE

Employer identification number

52-1257057

**Part I General Information on Activities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

**1 For grantmakers.** Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ..... ☒ **Yes** ☐ **No**

**2 For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

**3 Activities per Region.** (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
CENTRAL AMERICA AND THE CARIBBEAN	0	0	GRANTMAKING		322,867.
EAST ASIA AND THE PACIFIC	2	306	GRANTMAKING		6,865,974.
EUROPE	2	78	GRANTMAKING		8,361,932.
MIDDLE EAST AND NORTH AFRICA	0	0	GRANTMAKING		860,500.
NORTH AMERICA	1	84	GRANTMAKING		3,389,064.
RUSSIA AND NEIGHBORING STATES	0	0	GRANTMAKING		75,590.
SOUTH AMERICA	1	64	GRANTMAKING		3,716,710.
SOUTH ASIA	2	216	GRANTMAKING		2,499,651.
<b>3 a Subtotal</b> .....	8	748			26,092,288.
<b>b Total from continuation sheets to Part I</b> .....	2	44			4,108,516.
<b>c Totals</b> (add lines 3a and 3b) .....	10	792			30,200,804.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2019

**Part I** Continuation of Activities per Region. (Schedule F (Form 990), Part I, line 3)

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
SUB-SAHARAN AFRICA	2	44	GRANTMAKING		4,108,516.
<b>Totals</b> .....	2	44			4,108,516.

**Part II** **Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		CENTRAL AMERICA AND THE CARIBBEAN	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	18,000.	EFT OR WIRE	0.		
		CENTRAL AMERICA AND THE CARIBBEAN	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	195,525.	EFT OR WIRE	0.		
		CENTRAL AMERICA AND THE CARIBBEAN	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	109,342.	EFT OR WIRE	0.		
		EAST ASIA AND THE PACIFIC	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	83,709.	EFT OR WIRE	0.		
		EAST ASIA AND THE PACIFIC	PROGRAM DEVELOPMENT	60,972.	EFT OR WIRE	0.		
		EAST ASIA AND THE PACIFIC	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	59,393.	EFT OR WIRE	0.		
		EAST ASIA AND THE PACIFIC	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	124,751.	EFT OR WIRE	0.		
		EAST ASIA AND THE PACIFIC	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	84,336.	EFT OR WIRE	0.		

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter .....

114

3 Enter total number of other organizations or entities .....

21

Schedule F (Form 990) 2019



**Part II** Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)

<b>1</b> (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE PACIFIC	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	60,644.	EFT OR WIRE	0.		
		EAST ASIA AND THE PACIFIC	PROGRAM DEVELOPMENT	66,760.	EFT OR WIRE	0.		
		EAST ASIA AND THE PACIFIC	PROGRAM DEVELOPMENT	102,708.	EFT OR WIRE	0.		
		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	73,800.	EFT OR WIRE	0.		
		EAST ASIA AND THE PACIFIC	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	64,000.	EFT OR WIRE	0.		
		EAST ASIA AND THE PACIFIC	PROGRAM DEVELOPMENT	79,965.	EFT OR WIRE	0.		
		EAST ASIA AND THE PACIFIC	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	13,500.	EFT OR WIRE	0.		
		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	168,117.	EFT OR WIRE	0.		
		EAST ASIA AND THE PACIFIC	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	42,500.	EFT OR WIRE	0.		

**Part II** Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)

<b>1</b> (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE PACIFIC	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	100,000.	EFT OR WIRE	0.		
		EAST ASIA AND THE PACIFIC	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	43,751.	EFT OR WIRE	0.		
		EAST ASIA AND THE PACIFIC	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	20,000.	EFT OR WIRE	0.		
		EAST ASIA AND THE PACIFIC	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	221,489.	EFT OR WIRE	0.		
		EAST ASIA AND THE PACIFIC	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	600,000.	EFT OR WIRE	0.		
		EAST ASIA AND THE PACIFIC	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	15,075.	EFT OR WIRE	0.		
		EAST ASIA AND THE PACIFIC	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	24,971.	EFT OR WIRE	0.		
		EAST ASIA AND THE PACIFIC	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	22,753.	EFT OR WIRE	0.		
		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	52,789.	EFT OR WIRE	0.		

**Part II** Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)

<b>1</b> (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE PACIFIC	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	129,178.	EFT OR WIRE	0.		
		EAST ASIA AND THE PACIFIC	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	56,995.	EFT OR WIRE	0.		
		EAST ASIA AND THE PACIFIC	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	5,398.	EFT OR WIRE	0.		
		EAST ASIA AND THE PACIFIC	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	3,390,661.	EFT OR WIRE	0.		
		EAST ASIA AND THE PACIFIC	PROGRAM DEVELOPMENT	29,688.	EFT OR WIRE	0.		
		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	892,965.	EFT OR WIRE	0.		
		EAST ASIA AND THE PACIFIC	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	40,607.	EFT OR WIRE	0.		
		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	63,733.	EFT OR WIRE	0.		
		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	43,398.	EFT OR WIRE	0.		

**Part II** Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)

<b>1</b> (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	22,009.	EFT OR WIRE	0.		
		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	729,153.	EFT OR WIRE	0.		
		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	17,300.	EFT OR WIRE	0.		
		EUROPE	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	5,469.	EFT OR WIRE	0.		
		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	66,666.	EFT OR WIRE	0.		
		EUROPE	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	24,869.	EFT OR WIRE	0.		
		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	198,000.	EFT OR WIRE	0.		
		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	90,717.	EFT OR WIRE	0.		
		EUROPE	PROGRAM DEVELOPMENT	40,000.	EFT OR WIRE	0.		

**Part II** Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)

<b>1</b> (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	118,934.	EFT OR WIRE	0.		
		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	157,803.	EFT OR WIRE	0.		
		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	14,887.	EFT OR WIRE	0.		
		EUROPE	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	30,000.	EFT OR WIRE	0.		
		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	83,855.	EFT OR WIRE	0.		
		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	134,690.	EFT OR WIRE	0.		
		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	30,633.	EFT OR WIRE	0.		
		EUROPE	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	2,911,780.	EFT OR WIRE	0.		
		EUROPE	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	437,260.	EFT OR WIRE	0.		

**Part II** Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)

<b>1</b> (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	192,606.	EFT OR WIRE	0.		
		EUROPE	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	71,018.	EFT OR WIRE	0.		
		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	280,062.	EFT OR WIRE	0.		
		EUROPE	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	144,077.	EFT OR WIRE	0.		
		EUROPE	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	78,122.	EFT OR WIRE	0.		
		EUROPE	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	20,636.	EFT OR WIRE	0.		
		EUROPE	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	19,519.	EFT OR WIRE	0.		
		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	6,794.	EFT OR WIRE	0.		
		EUROPE	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	37,867.	EFT OR WIRE	0.		

**Part II** Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)

<b>1</b> (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	36,000.	EFT OR WIRE	0.		
		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	41,901.	EFT OR WIRE	0.		
		EUROPE	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	10,180.	EFT OR WIRE	0.		
		EUROPE	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	103,833.	EFT OR WIRE	0.		
		EUROPE	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	285,306.	EFT OR WIRE	0.		
		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	14,000.	EFT OR WIRE	0.		
		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	278,020.	EFT OR WIRE	0.		
		EUROPE	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	25,000.	EFT OR WIRE	0.		
		EUROPE	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	961,194.	EFT OR WIRE	0.		

**Part II** Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	126,356.	EFT OR WIRE	0.		
		EUROPE	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	18,769.	EFT OR WIRE	0.		
		EUROPE	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	175,000.	EFT OR WIRE	0.		
		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	56,910.	EFT OR WIRE	0.		
		EUROPE	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	14,694.	EFT OR WIRE	0.		
		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	50,000.	EFT OR WIRE	0.		
		EUROPE	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	107,126.	EFT OR WIRE	0.		
		EUROPE	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	124,820.	EFT OR WIRE	0.		
		MIDDLE EAST AND NORTH AFRICA	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	6,650.	EFT OR WIRE	0.		



**Part II** Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)

<b>1</b> (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		MIDDLE EAST AND NORTH AFRICA	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	450,000.	EFT OR WIRE	0.		
		MIDDLE EAST AND NORTH AFRICA	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	400,000.	EFT OR WIRE	0.		
		NORTH AMERICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	6,123.	EFT OR WIRE	0.		
		NORTH AMERICA	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	401,995.	EFT OR WIRE	0.		
		NORTH AMERICA	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	13,550.	EFT OR WIRE	0.		
		NORTH AMERICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	25,398.	EFT OR WIRE	0.		
		NORTH AMERICA	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	23,773.	EFT OR WIRE	0.		
		NORTH AMERICA	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	245,898.	EFT OR WIRE	0.		
		NORTH AMERICA	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	5,507.	EFT OR WIRE	0.		

**Part II** Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)

<b>1</b> (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		NORTH AMERICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	219,709.	EFT OR WIRE	0.		
		NORTH AMERICA	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	1,372,872.	EFT OR WIRE	0.		
		NORTH AMERICA	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	49,650.	EFT OR WIRE	0.		
		NORTH AMERICA	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	564,865.	EFT OR WIRE	0.		
		NORTH AMERICA	PROGRAM DEVELOPMENT	459,725.	EFT OR WIRE	0.		
		RUSSIA AND NEIGHBORING STATES	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	75,590.	EFT OR WIRE	0.		
		SOUTH AMERICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	6,320.	EFT OR WIRE	0.		
		SOUTH AMERICA	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	18,000.	EFT OR WIRE	0.		
		SOUTH AMERICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	27,892.	EFT OR WIRE	0.		

**Part II** Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)

<b>1</b> (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH AMERICA	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	24,958.	EFT OR WIRE	0.		
		SOUTH AMERICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	103,286.	EFT OR WIRE	0.		
		SOUTH AMERICA	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	188,782.	EFT OR WIRE	0.		
		SOUTH AMERICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	94,561.	EFT OR WIRE	0.		
		SOUTH AMERICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	10,000.	EFT OR WIRE	0.		
		SOUTH AMERICA	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	51,475.	EFT OR WIRE	0.		
		SOUTH AMERICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	203,681.	EFT OR WIRE	0.		
		SOUTH AMERICA	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	27,523.	EFT OR WIRE	0.		
		SOUTH AMERICA	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	6,276.	EFT OR WIRE	0.		

**Part II** Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH AMERICA	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	14,446.	EFT OR WIRE	0.		
		SOUTH AMERICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	676,827.	EFT OR WIRE	0.		
		SOUTH AMERICA	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	228,374.	EFT OR WIRE	0.		
		SOUTH AMERICA	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	737,351.	EFT OR WIRE	0.		
		SOUTH AMERICA	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	570,000.	EFT OR WIRE	0.		
		SOUTH AMERICA	PROGRAM DEVELOPMENT	480,000.	EFT OR WIRE	0.		
		SOUTH AMERICA	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	237,471.	EFT OR WIRE	0.		
		SOUTH ASIA	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	207,264.	EFT OR WIRE	0.		
		SOUTH ASIA	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	45,349.	EFT OR WIRE	0.		

**Part II** Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)

<b>1</b> (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH ASIA	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	25,000.	EFT OR WIRE	0.		
		SOUTH ASIA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	75,000.	EFT OR WIRE	0.		
		SOUTH ASIA	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	6,000.	EFT OR WIRE	0.		
		SOUTH ASIA	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	63,422.	EFT OR WIRE	0.		
		SOUTH ASIA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	106,416.	EFT OR WIRE	0.		
		SOUTH ASIA	SUPPORT ENVIR AND SOCIALY EQUITABLE DECISIONS	7,296.	EFT OR WIRE	0.		
		SOUTH ASIA	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	1,455,206.	EFT OR WIRE	0.		
		SOUTH ASIA	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	111,556.	EFT OR WIRE	0.		
		SOUTH ASIA	PROGRAM DEVELOPMENT	142,500.	EFT OR WIRE	0.		

**Part II** Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)

<b>1</b> (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH ASIA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	31,400.	EFT OR WIRE	0.		
		SOUTH ASIA	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	10,000.	EFT OR WIRE	0.		
		SOUTH ASIA	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	10,000.	EFT OR WIRE	0.		
		SOUTH ASIA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	26,051.	EFT OR WIRE	0.		
		SOUTH ASIA	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	23,669.	EFT OR WIRE	0.		
		SOUTH ASIA	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	7,235.	EFT OR WIRE	0.		
		SOUTH ASIA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	74,822.	EFT OR WIRE	0.		
		SOUTH ASIA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	45,000.	EFT OR WIRE	0.		
		SOUTH ASIA	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	18,000.	EFT OR WIRE	0.		

**Part II** Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)

<b>1</b> (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SUB-SAHARAN AFRICA	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	48,826.	EFT OR WIRE	0.		
		SUB-SAHARAN AFRICA	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	16,200.	EFT OR WIRE	0.		
		SUB-SAHARAN AFRICA	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	19,973.	EFT OR WIRE	0.		
		SUB-SAHARAN AFRICA	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	263,200.	EFT OR WIRE	0.		
		SUB-SAHARAN AFRICA	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	21,986.	EFT OR WIRE	0.		
		SUB-SAHARAN AFRICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	74,925.	EFT OR WIRE	0.		
		SUB-SAHARAN AFRICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	162,362.	EFT OR WIRE	0.		
		SUB-SAHARAN AFRICA	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	60,850.	EFT OR WIRE	0.		
		SUB-SAHARAN AFRICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	99,754.	EFT OR WIRE	0.		

**Part II** Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)

<b>1</b> (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SUB-SAHARAN AFRICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	304,732.	EFT OR WIRE	0.		
		SUB-SAHARAN AFRICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	122,649.	EFT OR WIRE	0.		
		SUB-SAHARAN AFRICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	10,222.	EFT OR WIRE	0.		
		SUB-SAHARAN AFRICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	71,240.	EFT OR WIRE	0.		
		SUB-SAHARAN AFRICA	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	13,500.	EFT OR WIRE	0.		
		SUB-SAHARAN AFRICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	141,614.	EFT OR WIRE	0.		
		SUB-SAHARAN AFRICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	46,383.	EFT OR WIRE	0.		
		SUB-SAHARAN AFRICA	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	771,130.	EFT OR WIRE	0.		
		SUB-SAHARAN AFRICA	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	40,551.	EFT OR WIRE	0.		



**Part II** Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)

<b>1</b> (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SUB-SAHARAN AFRICA	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	1,535,471.	EFT OR WIRE	0.		
		SUB-SAHARAN AFRICA	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	9,940.	EFT OR WIRE	0.		
		SUB-SAHARAN AFRICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	142,000.	EFT OR WIRE	0.		
		SUB-SAHARAN AFRICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	20,000.	EFT OR WIRE	0.		
		SUB-SAHARAN AFRICA	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	26,300.	EFT OR WIRE	0.		
		SUB-SAHARAN AFRICA	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	75,000.	EFT OR WIRE	0.		

Part III can be duplicated if additional space is needed.

[illegible]

**Part IV Foreign Forms**

- 1** Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* ..... ☒ Yes ☐ No
- 2** Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)* ..... ☐ Yes ☒ No
- 3** Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)* ..... ☒ Yes ☐ No
- 4** Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)* ..... ☐ Yes ☒ No
- 5** Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* ..... ☐ Yes ☒ No
- 6** Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)* ..... ☒ Yes ☐ No

Schedule F (Form 990) 2019

**Part V Supplemental Information**

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

**PART I, LINE 2:**

PROCEDURES FOR MONITORING USE OF GRANT FUNDS OUTSIDE THE U.S.

MONITORING GRANT FUNDS IS DONE THROUGH A COMBINATION OF REVIEWING

REQUIRED PROGRESS AND FINANCIAL REPORTS SUBMITTED BY ALL SUBRECIPIENTS,

AND RANDOM SUBRECIPIENT SITE VISITS TO REVIEW FINANCIAL & PROJECT RECORDS

AND TO OBSERVE OPERATIONS. WHERE APPLICABLE, THE ORGANIZATION REQUIRES

SUBRECIPIENT AUDITS IN ACCORDANCE WITH UNIFORM GUIDANCE, SUBPART F. ALL

OF THE ORGANIZATION'S SUBGRANTS ARE MADE TO FURTHER ITS TAX-EXEMPT

PURPOSE AND MISSION.

**PART I, LINE 3:**

ACCOUNTING METHOD USED

THE EXPENDITURES, PER REGION, ARE PRESENTED ON THE ACCRUAL BASIS OF

ACCOUNTING.

**SCHEDULE I**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Grants and Other Assistance to Organizations,  
Governments, and Individuals in the United States**  
Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

▶ **Attach to Form 990.**

▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.**

OMB No. 1545-0047

**2019**

**Open to Public  
Inspection**

Name of the organization

WORLD RESOURCES INSTITUTE

**Employer identification number**

52-1257057

**Part I General Information on Grants and Assistance**

**1** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? .....

☒ **Yes** ☐ **No**

**2** Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

**Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments.** Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

<b>1 (a)</b> Name and address of organization or government	<b>(b)</b> EIN	<b>(c)</b> IRC section (if applicable)	<b>(d)</b> Amount of cash grant	<b>(e)</b> Amount of non-cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	<b>(g)</b> Description of noncash assistance	<b>(h)</b> Purpose of grant or assistance
MONGABAY ORG CORP 37 W SUMMIT DRIVE REDWOOD CITY, CA 94062	45-3714703	501(C)(3)	241,410.	0.			REVERSE RAPID DEGRADATION OF ECOSYSTEMS
AMAZON CONSERVATION ASSOCIATION 1822 R STREET N.W. WASHINGTON, DC 20009	52-2211305	501(C)(3)	27,409.	0.			REVERSE RAPID DEGRADATION OF ECOSYSTEMS
STOCKHOLM ENVIRONMENT INSTITUTE U.S. - 11 CURTIS AVENUE - SOMERVILLE, MA 02144	20-4659308	501(C)(3)	10,400.	0.			PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS
INTERNEWS NETWORK 876 7TH STREET ARCATA, CA 95521	94-3027961	501(C)(3)	36,746.	0.			PROGRAM DEVELOPMENT
AMAZON CONSERVATION TEAM 4211 N FAIRFAX DRIVE ARLINGTON, VA 22203	54-1915987	501(C)(3)	15,475.	0.			REVERSE RAPID DEGRADATION OF ECOSYSTEMS
ALLOTROPE PARTNERS LLC 409 13TH STREET, 19TH FLOOR OAKLAND, CA 94612	46-4277309		349,491.	0.			PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS

**2** Enter total number of section 501(c)(3) and government organizations listed in the line 1 table ..... **51.**

**3** Enter total number of other organizations listed in the line 1 table ..... **2.**

LHA **For Paperwork Reduction Act Notice, see the Instructions for Form 990.**

**Schedule I (Form 990) (2019)**

**Part II** Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
C40 CITIES CLIMATE LEADERSHIP GROUP INC - 909 3RD AVE, 15TH FLOOR - NEW YORK, NY 10022	90-0634376	501(C)(3)	377,145.	0.			PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS
PACIFIC INSTITUTE 654 13TH STREET, PRESERVATION PARK OAKLAND, CA 94612	94-3050434	501(C)(3)	27,548.	0.			REVERSE RAPID DEGRADATION OF ECOSYSTEMS
SDSN ASSOCIATION INC. 475 RIVERSIDE DR., SUITE 530 NEW YORK, NY 10115	47-3511012	501(C)(3)	741,719.	0.			REVERSE RAPID DEGRADATION OF ECOSYSTEMS
US BCSD 411 W. MONROE ST. AUSTIN, TX 78704	76-0424525	501(C)(3)	15,800.	0.			SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS
ELAW 1412 PEARL ST EUGENE, OR 97401	94-3116602	501(C)(3)	88,000.	0.			SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS
HEALTH CARE WITHOUT HARM 12355 SUNRISE VALLEY DRIVE, SUITE 6 RESTON, VA 20191	52-2358837	501(C)(3)	22,000.	0.			REVERSE RAPID DEGRADATION OF ECOSYSTEMS
RESOURCE EQUITY 76 CEDAR ST., NO. 711 SEATTLE, WA 98121	81-2141200	501(C)(3)	8,282.	0.			SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS
ICCT INTERNATIONAL COUNCIL ON CLEAN TRAN - 1500 K ST NW, SUITE 650 - WASHINGTON, DC 20005	20-3076690	501(C)(3)	433,241.	0.			SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS
GLOBAL PHILANTHROPY PARTN 2440 N LAKEVIEW AVE., #15A CHICAGO, IL 60614	56-2342600	501(C)(3)	32,289.	0.			REVERSE RAPID DEGRADATION OF ECOSYSTEMS

Schedule I (Form 990)

**Part II** Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ALLIANCE FOR GLOBAL WATER ADAPTATION - 7640 NW HOODVIEW CIRCLE - CORVALLIS, OR 97330	83-3732786	501(C)(3)	15,840.	0.			REVERSE RAPID DEGRADATION OF ECOSYSTEMS
UNIVERSITY OF OREGON FOUNDATION 677 EAST 12TH AVE, SUITE 500 EUGENE, OR 97041	93-6015767	501(C)(3)	382,546.	0.			PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS
NEW YORK UNIVERSITY - RESEARCH FOUNDATION - 230 WEST 41ST STREET - NEW YORK, NY 10036	13-1988190	501(C)(3)	22,288.	0.			PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS
ELECTRIC CAPITAL MANAGEMENT LLC 208 STATE ST. SUITE 1 HOOD RIVER, OR 97031	82-1157221		5,600.	0.			PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS
APPAREL IMPACT INSTITUTE P.O. BOX 237 SAN FRANCISCO, CA 94104	45-5146805	501(C)(3)	20,000.	0.			SUPPORT ENVIR AND SOCIAALLY EQUITABLE DECISIONS
GREATER GREATER WASHINGTON 1440 G ST. NW WASHINGTON, DC 20005	47-2738753	501(C)(3)	97,793.	0.			PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS
VERMONT LAW SCHOOL, INC 164 CHELSEA ST. SOUTH ROYALTON, VT 05068	23-7251952	501(C)(3)	35,722.	0.			REVERSE RAPID DEGRADATION OF ECOSYSTEMS
THE NATURE CONSERVANCY 4245 NORTH FAIRFAX DRIVE ARLINGTON, VA 22203-1606	53-0242652	501(C)(3)	113,265.	0.			REVERSE RAPID DEGRADATION OF ECOSYSTEMS
SHARED-USED MOBILITY CENTER 222 W MERCHANDISE MART PLZ STE 570 CHICAGO, IL 60654	46-4996721	501(C)(3)	38,430.	0.			PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS

Schedule I (Form 990)

**Part II** Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
TECHNOSERVE 1777 NORTH KENT STREET ARLINGTON, VA 22209	13-2626135	501(C)(3)	61,756.	0.			SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS
SMART GROWTH AMERICA 1152 15TH ST NW #450 WASHINGTON, DC 20005	27-0038938	501(C)(3)	130,000.	0.			PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS
TRANSPORTATION CHOICES COALITION 1402 3RD AVE, #310 SEATTLE, WA 98101	94-3185639	501(C)(3)	92,367.	0.			PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS
STARTUPTOWN INC. 544 MILTENBERGER STREET PITTSBURGH, PA 15219	27-1727604	501(C)(3)	100,000.	0.			PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS
CLEAN ENERGY WORKS 925 FRENCH ST NW WASHINGTON, DC 20001	46-4930631	501(C)(3)	51,009.	0.			PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS
FOUNDATION FOR THE GLOBAL COMPACT 685 THIRD AVENUE NEW YORK, NY 10017	16-1756484	501(C)(3)	40,200.	0.			SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS
NATIONAL ASSOCIATION OF CITY TRANSPORTATION OFFICIALS INC. - 120 PARK AVE, 21ST FLOOR - NEW YORK, NY 10017	20-1874085	501(C)(3)	80,000.	0.			PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS
VERRA ONE THOMAS CIRCLE, NW SUITE 1050 WASHINGTON, DC 20005	27-0566795	501(C)(3)	335,450.	0.			SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS
UNITED NATIONS CAPITAL DEVELOPMENT FU - TWO UN PLAZA 26TH FLOOR - NEW YORK, NY 10017		GOV	443,721.	0.			PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS

Schedule I (Form 990)



**Part II** Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NEXTENERGY CENTER 461 BURROUGHS STREET DETROIT, MI 04802	02-0648628	501(C)(3)	80,588.	0.			PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS
GREENLINK ANALYTICS INC 695 PYLANT ST NE, SUITE 110 ATLANTA, GA 30306	83-0597035	501(C)(3)	31,000.	0.			PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS
EARTH INNOVATION INSTITUTE 98 BATTERY ST. STE. 250 SAN FRANCISCO, CA 94111	27-3444564	501(C)(3)	8,065.	0.			REVERSE RAPID DEGRADATION OF ECOSYSTEMS
ALLIANCE FOR SUSTAINABLE ENERGY, LLC - 15013 DENVER WEST PARKWAY - GOLDEN, CO 80401	26-1939342	501(C)(3)	800,000.	0.			PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS
GLOBAL PHILANTHROPY PARTN 2440 N LAKEVIEW AVE., #15A CHICAGO, IL 60614	56-2342600	501(C)(3)	19,686.	0.			PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS
THE ASPEN INSTITUTE, INC. 2300 N ST. NW, SUITE 700 WASHINGTON, DC 20037	84-0399006	501(C)(3)	12,755.	0.			PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS
UNIVERSITY OF MARYLAND 4101 CHESAPEAKE BUILDING COLLEGE PARK, MD 20742	52-6002033	501(C)(3)	120,000.	0.			SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS
WORLD WILDLIFE FUND 1250 24TH STREET, NW #6 WASHINGTON, DC 20037	52-1693387	501(C)(3)	15,000.	0.			REVERSE RAPID DEGRADATION OF ECOSYSTEMS
THE BROOKINGS INSTITUTION 1775 MASSACHUSETTS AVE., N.W. WASHINGTON, DC 20036	53-0196577	501(C)(3)	220,000.	0.			PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS

Schedule I (Form 990)

**Part II** Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE ASPEN INSTITUTE, INC. 2300 N ST. NW, SUITE 700 WASHINGTON, DC 20037	84-0399006	501(C)(3)	70,000.	0.			PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS
CONSERVATION INTERNATIONAL 2011 CRYSTAL DRIVE, SUITE 600 ARLINGTON, VA 22202	52-1497470	501(C)(3)	21,198.	0.			PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS
WORLD WILDLIFE FUND 1250 24TH STREET, NW #6 WASHINGTON, DC 20037	52-1693387	501(C)(3)	109,806.	0.			PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS
EARTHRIGHTS INTERNATIONAL (ERI) 1612 K STREET NW, SUITE 800 WASHINGTON, DC 20006	04-3265555	501(C)(3)	22,500.	0.			SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS
ROCKY MOUNTAIN INSTITUTE AMOR2490 JUNCTION PLACEY LOVINS BOULDER, CO 80301	74-2244146	501(C)(3)	5,585.	0.			PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS
THE TRUSTEES OF COLUMBIA UNIVERSITY IN THE CITY OF NEW YORK - 615 WEST 131ST STREET, MC 8741 - NEW YORK, NY 10027-7922	13-5598093	501(C)(3)	20,000.	0.			SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS
RAINFOREST FOUNDATION 1000 DEAN ST., STE. 430 NEW YORK, NY 10012	95-1622945	501(C)(3)	16,484.	0.			REVERSE RAPID DEGRADATION OF ECOSYSTEMS
MASSACHUSETTS INSTITUTE OF TECHNOLOGY - 77 MASSACHUSETTS AVE. - CAMBRIDGE, MA 02319	04-2103594	501(C)(3)	99,280.	0.			PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS
ALLIANCE FOR SUSTAINABLE ENERGY, LLC - 15013 DENVER WEST PARKWAY - GOLDEN, CO 80401	26-1939342	501(C)(3)	389,794.	0.			SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS

Schedule I (Form 990)

<b>Part II</b>	<b>Continuation of Grants and Other Assistance to Governments and Organizations in the United States</b> (Schedule I (Form 990), Part II.)
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[illegible]

Schedule I (Form 990)

**Part III** **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22.  
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance

**Part IV** **Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

PART I, LINE 2:

PROCEDURE FOR MONITORING USE OF GRANTS

MONITORING GRANT FUNDS IS DONE THROUGH A COMBINATION OF REVIEWING REQUIRED

PROGRESS AND FINANCIAL REPORTS SUBMITTED BY ALL SUBRECIPIENTS, AND RANDOM

SUBRECIPIENT SITE VISITS TO REVIEW FINANCIAL & PROJECT RECORDS AND OBSERVE

OPERATIONS. WHERE APPLICABLE, THE ORGANIZATION REQUIRES SUBRECIPIENT AUDITS

IN ACCORDANCE WITH UNIFORM GUIDANCE, SUBPART F. ALL OF THE ORGANIZATION'S

SUBGRANTS ARE MADE TO FURTHER ITS TAX-EXEMPT PURPOSE AND MISSION.

**SCHEDULE J  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Compensation Information**

- For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees  
 ► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.  
 ► Attach to Form 990.  
 ► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2019**

Open to Public  
Inspection

Name of the organization

WORLD RESOURCES INSTITUTE

Employer identification number

52-1257057

**Part I Questions Regarding Compensation**

**1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- |  |  |
|--|--|
| <input type="checkbox"/> First-class or charter travel             | <input type="checkbox"/> Housing allowance or residence for personal use   |
| <input type="checkbox"/> Travel for companions                     | <input type="checkbox"/> Payments for business use of personal residence   |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees     |
| <input type="checkbox"/> Discretionary spending account            | <input type="checkbox"/> Personal services (such as maid, chauffeur, chef) |

**b** If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain .....

**2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? .....

**3** Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- |   |   |
|---|---|
| <input type="checkbox"/> Compensation committee                         | <input type="checkbox"/> Written employment contract                                |
| <input checked="" type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study                    |
| <input type="checkbox"/> Form 990 of other organizations                | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

**4** During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment? .....
- b** Participate in, or receive payment from, a supplemental nonqualified retirement plan? .....
- c** Participate in, or receive payment from, an equity-based compensation arrangement? .....
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

**Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.**

**5** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization? .....
- b** Any related organization? .....
- If "Yes" on line 5a or 5b, describe in Part III.

**6** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization? .....
- b** Any related organization? .....
- If "Yes" on line 6a or 6b, describe in Part III.

**7** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III .....

**8** Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III .....

**9** If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)? .....

Yes No

<b>1b</b>		
<b>2</b>		
<b>4a</b>	X	
<b>4b</b>		X
<b>4c</b>		X
<b>5a</b>		X
<b>5b</b>		X
<b>6a</b>		X
<b>6b</b>		X
<b>7</b>	X	
<b>8</b>		X
<b>9</b>		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2019

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

**Note:** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) ANDREW STEER PRESIDENT & CEO	(i)	444,483.	15,000.	21,332.	21,200.	1,440.	503,455.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) MANISH BAPNA EXEC VP/MANAGING DIR	(i)	286,467.	3,000.	4,206.	21,200.	20,979.	335,852.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) STEVEN BARKER VP & CFOO	(i)	258,326.	4,000.	3,564.	21,741.	13,433.	301,064.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) ELIZABETH COOK VP, INSTITUTIONAL STRATEGY/DEV	(i)	238,313.	3,000.	2,320.	20,175.	13,881.	277,689.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) JANET RANGANATHAN VP, RESEARCH DATA INNOVATION	(i)	239,503.	3,000.	2,252.	19,482.	4,017.	268,254.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) HELEN MOUNTFORD VP CLIMATE & ECONOMICS	(i)	224,535.	0.	773.	19,188.	15,311.	259,807.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) LAWRENCE MACDONALD VP COMMUNICATIONS	(i)	220,871.	0.	6,348.	18,689.	12,741.	258,649.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) CRAIG HANSON DIR FFW AND OCEAN	(i)	218,541.	0.	738.	18,400.	11,459.	249,138.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(9) PANKAJ BHATIA DEP DIR CLIMATE/GLOBAL GHG DIR	(i)	204,575.	5,000.	1,042.	17,112.	9,321.	237,050.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(10) JENNIFER LAYKE GLOBAL DIR. ENERGY	(i)	188,991.	0.	966.	16,344.	15,311.	221,612.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(11) PABLO VIEIRA GLOBAL DIR NDC PARTNERSHIP	(i)	197,102.	2,000.	656.	10,358.	10,058.	220,174.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(12) DANIEL LASHOF GLOBAL DIR CLIMATE	(i)	201,189.	2,000.	2,818.	10,148.	1,773.	217,928.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(13) JOCELYN STARZAK GENERAL COUNSEL AND SECRETARY	(i)	199,621.	0.	649.	10,281.	5,991.	216,542.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(14) IAN DE CRUZ GLOBAL DIR. P4G	(i)	183,248.	0.	609.	15,529.	10,859.	210,245.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(15) BECKY MARSHALL CHIEF OF STAFF	(i)	193,822.	2,000.	1,740.	11,482.	0.	209,044.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(16) KEVIN MOSS DIR. BUSINESS CENTER	(i)	175,560.	3,000.	1,658.	14,882.	10,463.	205,563.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

**Note:** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(17) ROBERT BRADLEY	(i)	179,382.	4,000.	584.	14,817.	5,833.	204,616.	0.
KNOWLEDGE & RESEARCH DIR	(ii)	0.	0.	0.	0.	0.	0.	0.
(18) CHRISTINA DECONCINI	(i)	179,768.	1,000.	1,623.	14,591.	2,614.	199,596.	0.
DIR. GOV AFFAIRS	(ii)	0.	0.	0.	0.	0.	0.	0.
(19) WALTER VERGARA	(i)	180,297.	0.	4,736.	14,424.	0.	199,457.	0.
SENIOR FELLOW	(ii)	0.	0.	0.	0.	0.	0.	0.
(20) LEONARDO MARTINEZ	(i)	181,568.	2,000.	387.	9,319.	4,817.	198,091.	0.
GLOBAL FIN CENTER DIR	(ii)	0.	0.	0.	0.	0.	0.	0.
(21) ELIZABETH OTTO	(i)	169,165.	0.	2,389.	14,075.	6,774.	192,403.	0.
GLOBAL DIR. WATER	(ii)	0.	0.	0.	0.	0.	0.	0.
(22) KEVIN KENNEDY	(i)	163,055.	1,000.	2,376.	14,001.	11,961.	192,393.	0.
SENIOR FELLOW	(ii)	0.	0.	0.	0.	0.	0.	0.
(23) RENUKA IYER	(i)	165,224.	3,000.	543.	8,793.	10,635.	188,195.	0.
CHIEF HUMAN RESOURCES OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(24) EMMA STEWART	(i)	149,162.	0.	39,320.	7,731.	5,731.	201,944.	0.
CITIES DIR - TO 12/2019	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

**Part III** Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 4A:

SEVERANCE

EMMA STEWART, CITIES DIRECTOR, RECEIVED A SEVERANCE PAYMENT OF \$38,964 IN

FISCAL YEAR 2020 WHICH IS REPORTED ON SCHEDULE J, PART II, COLUMN B(III).

PART I, LINE 7:

NON-FIXED PAYMENTS

WRI USES A BONUS PROGRAM TO RECOGNIZE MILESTONE ACHIEVEMENTS AND NURTURE

TALENT. WE AWARD BOTH ANNUAL BONUSES LINKED TO THE ANNUAL PERFORMANCE

REVIEW AND SPOT BONUSES WHEN STAFF ACHIEVE A SIGNIFICANT GOAL OR GO ABOVE

AND BEYOND.



**SCHEDULE L**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Transactions With Interested Persons**

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.**

▶ **Attach to Form 990 or Form 990-EZ.**

▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**

OMB No. 1545-0047

**2019**

**Open To Public  
Inspection**

Name of the organization

WORLD RESOURCES INSTITUTE

Employer identification number

52-1257057

**Part I Excess Benefit Transactions** (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

1 (a) Name of disqualified person	(b) Relationship between disqualified person and organization	(c) Description of transaction	(d) Corrected?	
			Yes	No

2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958 ..... ▶ \$

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization ..... ▶ \$

**Part II Loans to and/or From Interested Persons.**

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization?		(e) Original principal amount	(f) Balance due	(g) In default?		(h) Approved by board or committee?		(i) Written agreement?	
			To	From			Yes	No	Yes	No	Yes	No

Total ..... ▶ \$

**Part III Grants or Assistance Benefiting Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2019

**Part IV Business Transactions Involving Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
DAVID LEVY	FAMILY MEMBER	65,000.	COMP.		X

**Part V Supplemental Information.**

Provide additional information for responses to questions on Schedule L (see instructions).

SCHEDULE L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS:

(A) NAME OF PERSON: DAVID LEVY

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

FAMILY MEMBER OF BOARD MEMBER JAOQUIM LEVY

(C) AMOUNT OF TRANSACTION \$ 65,000.

(D) DESCRIPTION OF TRANSACTION: COMPENSATION

(E) SHARING OF ORGANIZATION REVENUES? = NO

**SCHEDULE O**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

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**2019**

Open to Public  
Inspection

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FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

WRI'S MISSION IS TO MOVE HUMAN SOCIETY TO LIVE IN WAYS THAT PROTECT

EARTH'S ENVIRONMENT AND ITS CAPACITY TO PROVIDE FOR THE NEEDS AND

ASPIRATIONS OF CURRENT AND FUTURE GENERATIONS.

PROTECTING THE PLANET AND THE PEOPLE ON IT HAS NEVER BEEN A JOB FOR THE

FAINT-HEARTED, BUT AT THIS PARTICULAR MOMENT - WITH DEADLY STORMS, HEAT

WAVES, DROUGHTS AND OTHER PHENOMENA DEMONSTRATING OUR INCREASING

VULNERABILITY TO A CHANGING CLIMATE - THE NEED FOR COURAGE IS

ABSOLUTELY CLEAR.

AT WRI, WE HAVE BEEN PRIVILEGED TO WORK WITH MANY IN THIS VANGUARD TO

FOSTER SUSTAINABLE PROSPERITY AND ENVIRONMENTAL RESILIENCE AROUND THE

GLOBE, FROM OPENING UP TRANSPORT IN 87 CHINESE CITIES TO IMPROVING

URBAN LIFE FOR NEARLY 2 MILLION BRAZILIANS TO CUTTING FOOD WASTE

WORLDWIDE. THESE PROJECTS AND OTHERS SHOW THE VALUE OF NURTURING

PARTNERSHIPS AND FOLLOWING OUR WINNING "COUNT IT, CHANGE IT, SCALE IT"

APPROACH TO TACKLE THE MOST COMPLEX CHALLENGES.

OUR STRATEGY FOR THE NEXT FIVE YEARS BUILDS ON THIS APPROACH,

RECOGNIZING THAT SOLUTIONS WILL REQUIRE DISRUPTIVE POLITICAL, SOCIAL

AND CORPORATE PARTNERSHIPS - MOVEMENTS RATHER THAN MERE POLICY SHIFTS -

MOTIVATED BY OPPORTUNITY FOR A BETTER FUTURE RATHER THAN BY NARROWER

ENVIRONMENTAL GOALS.

Name of the organization WORLD RESOURCES INSTITUTE	Employer identification number 52-1257057
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## FORM 990, PART III, LINE 4A, DESCRIPTION OF PROGRAM SERVICE:

WRI FOCUSES ON SEVEN URGENT GLOBAL CHALLENGES: FOOD, FORESTS, WATER, OCEAN, CITIES, CLIMATE AND ENERGY. IN 2020, WE ADJUSTED OUR APPROACH TO RESPOND TO THE PANDEMIC WHILE CONTINUING TO DRIVE MOMENTUM ON THE INTERLOCKING ISSUES OF CLIMATE, EQUITY, HEALTH AND THE ECONOMY.

FOOD: TO HELP THE WORLD SUSTAINABLY FEED ITS PEOPLE, WRI IS CATALYZING ACTION TO CUT FOOD LOSS AND WASTE IN HALF BY 2030, SHIFT TOWARD PLANT-BASED DIETS, AND MAKE A COMPELLING CASE FOR SUSTAINABLE FOOD AND LAND USE SYSTEMS.

FORESTS: WRI PROTECTS FORESTS AGAINST LOSS AND DEGRADATION AND RESTORE FORESTS IN LANDSCAPES WHERE THEY ARE NEEDED MOST. OUR ACTIVITIES TRACK FOREST CHANGE, COMBAT DEFORESTATION AND ILLEGAL LOGGING, AND HELP COMMUNITIES AND BUSINESSES MANAGE LAND MORE SUSTAINABLY.

WATER: WRI WORKS TO INCREASE WATER SECURITY. OUR AQUEDUCT TOOLS ARE THE WORLD'S BEST SOURCE OF INFORMATION ON GLOBAL WATER RISK AND STRESS. OUR WATER, PEACE, AND SECURITY PARTNERSHIP EARLY WARNING TOOL HELPS PREVENT WATER SCARCITY FROM DRIVING CONFLICT AND MIGRATION. OUR CITIES4FORESTS INITIATIVE PROMOTES INVESTMENTS TO PROTECT WATERSHEDS AND OTHER NATURAL SYSTEMS.

OCEAN: WRI SEEKS TO ACCELERATE SYSTEMIC SHIFTS TO SUPPORT SUSTAINABLE DEVELOPMENT AND PUT THE OCEAN ON A PATH TO RECOVERY. WE PLAY A CENTRAL ROLE IN TWO HIGH-PROFILE INITIATIVES THE HIGH LEVEL PANEL FOR A SUSTAINABLE OCEAN ECONOMY AND THE FRIENDS OF OCEAN ACTION TO HELP DRIVE A GLOBAL OCEAN MOVEMENT.

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## FORM 990, PART III, LINE 4B, DESCRIPTION OF PROGRAM SERVICE:

CLIMATE: WRI WORKS WITH A WIDE RANGE OF LEADERS AND OTHER PARTNERS TO  
ADVANCE STRATEGIES TO CUT GREENHOUSE GAS EMISSIONS WHILE CREATING  
STRONG, JOB-RICH, EQUITABLE AND RESILIENT ECONOMIES. WE DEVELOP TOOLS  
AND CONDUCT ANALYSIS TO HELP CITIES, COMPANIES AND COUNTRIES MEASURE  
THEIR EMISSIONS, SET AMBITIOUS TARGETS AND TAKE BOLD ACTION.

## FORM 990, PART III, LINE 4C, DESCRIPTION OF PROGRAM SERVICE:

CITIES: WRI ROSS CENTER FOR SUSTAINABLE CITIES HELPS TURN CITIES INTO  
RESILIENT, INCLUSIVE, LOW-CARBON PLACES THAT ARE GOOD FOR PEOPLE AND  
THE PLANET. THROUGH APPLIED RESEARCH, TOOLS AND ADVICE, OUR  
INTERNATIONAL NETWORK OF EXPERTS WORKS ON INNOVATIVE PROJECTS THAT PUT  
CITIES ON A SUSTAINABLE TRAJECTORY.

## FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

ENERGY: WRI COLLABORATES WITH POLICYMAKERS, CITIES, COMPANIES,  
UTILITIES, REGULATORS AND DEVELOPMENT INSTITUTIONS TO SECURE A FUTURE  
IN WHICH PEOPLE EVERYWHERE HAVE ACCESS TO AFFORDABLE, CLEAN AND  
RELIABLE ENERGY.

FOUR CENTERS OF EXCELLENCE - BUSINESS, ECONOMICS, FINANCE AND  
GOVERNANCE - PROVIDE SUPPORT TO OUR PROGRAMS THROUGH CROSS-CUTTING  
RESEARCH, TECHNICAL GUIDANCE AND STAKEHOLDER ENGAGEMENT.

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BUSINESS: WRI'S CENTER FOR SUSTAINABLE BUSINESS WORKS TO CHANGE THE

APPROACH OF BUSINESS TO MAKE A POSITIVE CONTRIBUTION TO HUMAN

WELL-BEING AND THE ENVIRONMENT. OUR WORK CENTERS ON THREE MAIN

INITIATIVES: THE SCIENCE BASED TARGETS INITIATIVE DRIVES CORPORATE

ACTION THAT ALIGNS WITH PLANETARY BOUNDARIES; WE ENCOURAGE CIRCULAR

ECONOMY MODELS TO PROMOTE ALTERNATIVES TO UNCHECKED CONSUMPTION; AND WE

SUPPORT POLICY ENGAGEMENT TO SHIFT BUSINESS INFLUENCE ON GOVERNMENT

POLICY. WRI ALSO PLAYS A LEADERSHIP ROLE IN TWO MULTI-STAKEHOLDER

PARTNERSHIPS: PACE, WHICH SEEKS TO ADVANCE A CIRCULAR ECONOMY, AND P4G,

WHICH SUPPORTS SUSTAINABLE DEVELOPMENT THROUGH PUBLIC- PRIVATE

PARTNERSHIPS.

ECONOMICS: THE ECONOMICS CENTER CONDUCTS ANALYSIS AND MODELING TO

IDENTIFY THE OPPORTUNITIES, BENEFITS AND TRADE-OFFS IN ORDER TO IMPROVE

ENVIRONMENTAL MANAGEMENT AND ADVANCE CLIMATE ACTION.

FINANCE: THE FINANCE CENTER PROMOTES THE SHIFT OF GLOBAL FINANCE AND

INVESTMENTS AWAY FROM ENVIRONMENTALLY DESTRUCTIVE ACTIVITIES TOWARD

SUSTAINABLE DEVELOPMENT. THROUGH OUR DATA- DRIVEN AND ACTIONABLE

RESEARCH, WE MOBILIZE COALITIONS TO INFORM FINANCIAL DECISIONS AND

INVESTMENT STRATEGIES BY GOVERNMENTS, PRIVATE SECTOR INVESTORS, BANKS

AND MULTILATERAL INSTITUTIONS.

GOVERNANCE: THE GOVERNANCE CENTER AIMS TO BUILD A RESILIENT, JUST AND

SUSTAINABLE FUTURE BY EMPOWERING PEOPLE AND ADVOCATING FOR EQUITABLE

DECISION MAKING. WE PROMOTE PEOPLE'S RIGHTS AND SUPPORT THEIR ACCESS TO

INFORMATION TO ENCOURAGE DECISIONS THAT ADDRESS ENVIRONMENTAL JUSTICE

ISSUES, IMPROVE EQUITY AND SUPPORT VULNERABLE COMMUNITIES.

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PARTNERING TO CHANGE THE WORLD

BUILDING ON THE WORK OF OUR REGIONAL HUBS AND INTERNATIONAL OFFICES,

GLOBAL CHALLENGE PROGRAMS, AND CENTERS OF EXCELLENCE, WRI HAS JOINED

WITH FAR-SIGHTED PARTNERS TO CREATE A SMALL NUMBER OF HIGHLY AMBITIOUS,

MULTI-STAKEHOLDER INITIATIVES THAT WE CALL DELIVERY PLATFORMS. THE

WORLD RESOURCES INSTITUTE 52-1257057 DELIVERY PLATFORMS MIRROR OUR

COUNT IT, CHANGE IT, SCALE IT APPROACH, COMBINING RIGOROUS RESEARCH,

REAL-WORLD TESTING AND ADJUSTMENT OF PROPOSED SOLUTIONS, AND SPECIFIC

STRATEGIES TO RAPIDLY DEPLOY SUCCESSFUL SOLUTIONS AT A GLOBAL SCALE.

THEIR AMBITIOUS SCOPE AND COMPREHENSIVE APPROACH TO ACHIEVING CHANGE AT

SCALE ARE INFORMED BY OUR EARLY WORK ON SUCH INITIATIVES AS THE

GREENHOUSE GAS PROTOCOL, GLOBAL FOREST WATCH AND AQUEDUCT. THIS SECTION

ILLUSTRATES THIS APPROACH WITH UPDATES ON FOUR DELIVERY PLATFORMS.

GLOBAL COMMISSION ON ADAPTATION

EVEN AS COUNTRIES WORK TO CUT GREENHOUSE GAS EMISSIONS, THEY MUST ALSO

URGENTLY ADAPT TO THE IMPACTS OF CLIMATE CHANGE. LAUNCHED IN OCTOBER

2018 WITH THE SUPPORT OF THE NETHERLANDS, THE GLOBAL COMMISSION ON

ADAPTATION SEEKS TO RAISE THE VISIBILITY OF ADAPTATION SOLUTIONS ON THE

GLOBAL AGENDA, CULMINATING IN A YEAR OF ACTION IN 2020. WRI IS THE

MANAGING PARTNER OF THE COMMISSION, WITH THE GLOBAL CENTER ON

ADAPTATION IN ROTTERDAM AND GRONINGEN.

P4G: PARTNERING FOR GREEN GROWTH AND THE GLOBAL GOALS 2030

P4G BRINGS TOGETHER BUSINESSES, GOVERNMENTS AND NON-GOVERNMENTAL

ORGANIZATIONS IN INNOVATIVE PUBLIC-PRIVATE PARTNERSHIPS TO ADVANCE

SUSTAINABLE DEVELOPMENT SOLUTIONS. LAUNCHED IN JANUARY 2018 AND WORKING

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WITH EIGHT COUNTRIES AND FOUR ORGANIZATIONS, P4G OFFERS FACILITATION,

FUNDING AND RECOGNITION FOR PARTNERSHIPS FOCUSING ON FIVE AREAS: FOOD

AND AGRICULTURE, WATER, ENERGY, CITIES AND THE CIRCULAR ECONOMY. HOSTED

AT WRI, P4G IS FUNDED BY THE GOVERNMENTS OF DENMARK AND THE

NETHERLANDS.

THE NDC PARTNERSHIP

AS A GLOBAL COALITION OF OVER 100 COUNTRIES AND INSTITUTIONS LAUNCHED

IN 2016, THE NDC PARTNERSHIP WORKS TO SPUR CLIMATE ACTION WHILE

ENHANCING SUSTAINABLE DEVELOPMENT. MEMBERS HELP COUNTRIES IMPLEMENT

THEIR NATIONALLY DETERMINED CONTRIBUTIONS (NDCS) UNDER THE PARIS

AGREEMENT. THE NDC PARTNERSHIP SUPPORT UNIT IS HOSTED BY WRI AND THE

UNFCCC.

NEW CLIMATE ECONOMY

THE GLOBAL COMMISSION ON THE ECONOMY AND CLIMATE AND ITS FLAGSHIP

PROJECT, THE NEW CLIMATE ECONOMY (NCE), LAUNCHED IN 2014 TO HELP

GOVERNMENTS, BUSINESS AND CIVIL SOCIETY ACHIEVE ECONOMIC PROSPERITY AND

AMBITIOUS CLIMATE ACTION. THE COMMISSION'S MEMBERS - 28 FORMER HEADS OF

GOVERNMENT, FORMER FINANCE MINISTERS AND LEADERS IN ECONOMICS AND

BUSINESS - GUIDE NCE'S WORK AND ENGAGE WITH GOVERNMENT AND BUSINESS

LEADERS TO SPREAD ITS MESSAGE IN THE MEDIA AND AT HIGH-PROFILE EVENTS.

PROGRAM DESCRIPTION	GRANTS	EXPENSES
BUSINESS CENTER	\$5,204,547	\$11,194,895
SPECIAL PROJECTS	\$1,503,064	\$5,938,001
GOVERNANCE CENTER	\$929,770	\$5,436,481
ENERGY	\$982,139	\$4,151,090



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FINANCE CENTER \$118,934 \$2,541,071

ECONOMICS CENTER \$57,235 \$718,146

COMMUNICATIONS \$0 \$387,786

EXPENSES \$ 30,367,470. INCLUDING GRANTS OF \$ 8,795,689. REVENUE \$ 0.

FORM 990, PART V, LINE 4B, LIST OF FOREIGN COUNTRIES:

CHINA, INDIA, CONGO, DEM REP, UNITED KINGDOM,

NETHERLANDS, ETHIOPIA, COLOMBIA

FORM 990, PART VI, SECTION A, LINE 2:

JAMES A. HARMON, CO-CHAIR, AND STEPHEN M. ROSS, DIRECTOR, HAVE A BUSINESS

RELATIONSHIP.

FORM 990, PART VI, SECTION B, LINE 11B:

FORM 990 REVIEW PROCESS

RELEVANT MEMBERS OF THE INSTITUTE'S EXECUTIVE TEAM REVIEWED A DRAFT OF THE

FORM 990 WHICH WAS PREPARED BY WRI'S EXTERNAL TAX ADVISORS. THE

ORGANIZATION SHARED A COPY OF THE FORM 990 WITH ITS BOARD OF DIRECTORS

BEFORE FILING THE RETURN WITH THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C:

CONFLICT OF INTEREST POLICY

BOARD MEMBERS: COPIES OF CONFLICT OF INTEREST POLICY AND CERTIFICATION FORM

ARE GIVEN TO BOARD MEMBERS ANNUALLY. BOARD MEMBERS ARE ASKED TO SIGN THE

CERTIFICATION INDICATING WHETHER THEY HAVE ANY CONFLICTS. BOARD MEMBERS ARE

ALSO EXPECTED TO DISCLOSE CONFLICTS AS THEY ARISE THROUGHOUT THE YEAR.

THOSE WITH CONFLICTS ARE NOT PERMITTED TO PARTICIPATE IN ANY DELIBERATIONS

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AND DECISIONS AFFECTING THE SOURCE OF THE CONFLICT.

EMPLOYEES/OFFICERS: EVERY STAFF MEMBER SIGNS A CONFLICT OF INTEREST FORM AT

THE TIME OF HIRING. OFFICERS AND MANAGEMENT TEAM RE-SIGN CONFLICT OF

INTEREST FORMS EACH CALENDAR YEAR. STAFF MEMBERS ARE DIRECTED TO RAISE

QUESTIONS TO THEIR IMMEDIATE SUPERVISORS OR PROGRAM DIRECTORS/VPS IF THEY

HAVE A QUESTION ON AN ACTIVITY WHICH THEY THINK MIGHT POSE A CONFLICT OF

INTEREST. THE GENERAL COUNSEL IS AVAILABLE TO ASSIST WITH QUESTIONS.

THE CONFLICT OF INTEREST POLICY SPECIFIES THAT THE STAFF MEMBER IS

PROHIBITED FROM PARTICIPATING IN THE DELIBERATIONS PROCESS IF THEIR

ACTIVITY IS IN QUESTION.

FORM 990, PART VI, SECTION B, LINE 15:

COMPENSATION DETERMINATION

THE ORGANIZATION ENGAGES INDEPENDENT CONSULTANTS PERIODICALLY TO CONDUCT A

COMPARATIVE REVIEW OF ITS SALARY STRUCTURE AND ALSO REVIEWS SALARY SURVEYS.

THE MANAGING DIRECTOR SETS PAY INCREASES FOR ALL DEPARTMENT HEADS; THE

PRESIDENT DOES THE SAME FOR THE MANAGING DIRECTOR, CFOO, AND ALL

VICE-PRESIDENTS; THE BOARD OF DIRECTORS DOES THE SAME FOR THE PRESIDENT.

THE EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS DETERMINES THE

PRESIDENT'S ANNUAL SALARY INCREASES AND BONUSES AS APPROPRIATE. THE HUMAN

RESOURCES OFFICER MAKES A RECOMMENDATION ON THE PERCENTAGE INCREASE AND

BONUS AMOUNT, AND PARTICIPATES IN THE EXECUTIVE COMMITTEE OF THE BOARD

MEETING WHICH EVALUATES THE PRESIDENT'S PERFORMANCE. THE HUMAN RESOURCES

OFFICER TAKES NOTES/MINUTES OF THIS PORTION OF THE MEETING TO DOCUMENT THE

DECISION MADE REGARDING THE PRESIDENT'S ANNUAL SALARY.

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FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990:

AL,AK,CA,CO,CT,DC,FL,HI,ME,MS,NH,NJ,NM,OH,OK,OR,PA,RI,SC,TN,UT,WI,WA,WV

FORM 990, PART VI, SECTION C, LINE 19:

HOW DOCUMENTS ARE MADE AVAILABLE TO THE PUBLIC

THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS AND FINANCIAL STATEMENTS

AVAILABLE TO THE PUBLIC TO THE EXTENT REQUIRED BY LAW. THE CONFLICT OF

INTEREST POLICY IS AVAILABLE TO THE PUBLIC UPON REQUEST.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

FOREIGN UNREALIZED GAIN (LOSS) -14,618.

**SCHEDULE R**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Related Organizations and Unrelated Partnerships**

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.**

▶ **Attach to Form 990.**

▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**

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**Part I Identification of Disregarded Entities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

**Part II Identification of Related Tax-Exempt Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
WORLD RESOURCES INSTITUTE FUND - 52-1464425 10 G STREET, NE WASHINGTON, DC 20002	SUPPORT	DISTRICT OF COLUMBIA	501(C)(3)	LINE 12A, I	WRI	X	
WRI EUROPE STITCHTING C/O FMO, ANNA VAN SAKSENLAAN , 71 DEN HAAG, NETHERLANDS 2593	SUPPORT	NETHERLANDS	501(C)(3)	LINE 12A, I	WRI	X	
FUNDACION WRI COLUMBIA CRA. 18 NO. 93-90 BOGOTA, COLOMBIA 110221	SUPPORT	COLOMBIA	501(C)(3)	LINE 12A, I	WRI	X	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2019

## Part III

[illegible]

## Part IV

[illegible]

**Part V Transactions With Related Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.**Note:** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

	Yes	No
<b>1</b> During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?		
<b>a</b> Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity .....	<b>1a</b>	X
<b>b</b> Gift, grant, or capital contribution to related organization(s) .....	<b>1b</b>	X
<b>c</b> Gift, grant, or capital contribution from related organization(s) .....	<b>1c</b>	X
<b>d</b> Loans or loan guarantees to or for related organization(s) .....	<b>1d</b>	X
<b>e</b> Loans or loan guarantees by related organization(s) .....	<b>1e</b>	X
<b>f</b> Dividends from related organization(s) .....	<b>1f</b>	X
<b>g</b> Sale of assets to related organization(s) .....	<b>1g</b>	X
<b>h</b> Purchase of assets from related organization(s) .....	<b>1h</b>	X
<b>i</b> Exchange of assets with related organization(s) .....	<b>1i</b>	X
<b>j</b> Lease of facilities, equipment, or other assets to related organization(s) .....	<b>1j</b>	X
<b>k</b> Lease of facilities, equipment, or other assets from related organization(s) .....	<b>1k</b>	X
<b>l</b> Performance of services or membership or fundraising solicitations for related organization(s) .....	<b>1l</b>	X
<b>m</b> Performance of services or membership or fundraising solicitations by related organization(s) .....	<b>1m</b>	X
<b>n</b> Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) .....	<b>1n</b>	X
<b>o</b> Sharing of paid employees with related organization(s) .....	<b>1o</b>	X
<b>p</b> Reimbursement paid to related organization(s) for expenses .....	<b>1p</b>	X
<b>q</b> Reimbursement paid by related organization(s) for expenses .....	<b>1q</b>	X
<b>r</b> Other transfer of cash or property to related organization(s) .....	<b>1r</b>	X
<b>s</b> Other transfer of cash or property from related organization(s) .....	<b>1s</b>	X
<b>2</b> If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.		

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) WRI EUROPE STICHTING	P	111,939.	CASH
(2)			
(3)			
(4)			
(5)			
(6)			

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

